



**Human Services Committee Meeting  
Tuesday, April 4, 2018  
5:00 p.m.  
Administration Building  
2nd Floor Committee Room**

**Agenda**

NOTE: UNDER THE KENOSHA COUNTY BOARD RULES OF PROCEDURE ANY REPORT, RESOLUTION, ORDINANCE OR MOTION APPEARING ON THIS AGENDA MAY BE AMENDED, WITHDRAWN, REMOVED FROM THE TABLE, RECONSIDERED OR RESCINDED IN WHOLE OR IN PART AT THIS OR AT FUTURE MEETINGS. NOTICE OF SUCH MOTIONS TO RECONSIDER OR RESCIND AT FUTURE MEETINGS SHALL BE GIVEN IN ACCORDANCE WITH SECTION 2 C OF THE COUNTY BOARD RULES. FURTHERMORE, ANY MATTER DEEMED BY A MAJORITY OF THE BOARD TO BE GERMANE TO AN AGENDA ITEM MAY BE DISCUSSED AND ACTED UPON DURING THE COURSE OF THIS MEETING AND ANY NEW MATTER NOT GERMANE TO AN AGENDA ITEM MAY BE REFERRED TO THE PROPER COMMITTEE. ANY PERSON WHO DESIRES THE PRIVILEGE OF THE FLOOR PRIOR TO AN AGENDA ITEM BEING DISCUSSED SHOULD REQUEST A COUNTY BOARD SUPERVISOR TO CALL SUCH REQUEST TO THE ATTENTION OF THE BOARD CHAIRMAN

1. Call To Order / Roll Call
2. Citizen's Comments
3. Approval Of Minutes
  - a. February 6, 2018 Joint Meeting Minutes
    - - February 6, 2018, Joint Human Services Committee-Human Services Board, Mental Health/AODA Services Committee

Documents:

[02-06-18 JOINT MEETING MINUTES.PDF](#)

4. Human Services 2017 Close Out
  1. Presentation: Department of Human Services 2017 close out.

Documents:

[DHS SUMMARY COMMITTEE REPORT 12 31 2017 PDF.PDF](#)

5. Committee Members Comments
6. Any Other Business As Authorized By Law
7. Adjournment



JOINT HUMAN SERVICES COMMITTEE-HUMAN SERVICES BOARD-MENTAL  
HEALTH/AODA SERVICES COMMITTEE

Minutes of Meeting  
February 6, 2018 @ 5:30 pm  
KARE Center, 1202 60<sup>TH</sup> Street

Committee Members Present:

Human Services Committee: Michael Goebel,  
Andy Berg,  
Leah Blough,  
Greg Retzlaff,  
John Poole

Human Services Board: John O'Day  
Ellen Kupfer  
Rich Willoughby  
Michael Goebel  
Leah Blough

MH/AODA Services Committee: Jack Rose  
Pat Singer  
Mark Madory  
Michael Goebel

Committee Members Excused: Rick Dodge, Dayvin Hallmon, and Gail Gentz

Youth in Governance Present: Megan Setter Na'kia Hughes

Staff Present: John Jansen, Katie Hanks

1. Call to Order/Roll Call :

The meeting was called to order at 5:30 pm. by Michael Goebel. Roll call was taken.

2. Citizen's Comments :

None

3. Approval of Minutes :

Motion to approve the Mental Health / AODA Services Committee minutes of November 15, 2017 was made by Pat Singer, seconded by Mark Madory. All in favor. **MOTION CARRIED UNANIMOUSLY.**

Motion to approve the Human Services Board minutes of January 8, 2018, was made by Ellen Kupfer, seconded by Rich Willoughby. All in favor. **MOTION CARRIED UNANIMOUSLY.**

Motion to approve the Human Services Committee minutes of January 2, 2018, was made by Supervisor Poole, seconded by Supervisor Berg. All in favor. **MOTION CARRIED UNANIMOUSLY.**

4. Resolution to approve the Re-appointment of Richard Willoughby to the Kenosha County Commission of Aging and Disability Services:

Motion to approve the Re-appointment of Richard Willoughby to the Kenosha County Commission of Aging and Disability Services was made by Supervisor Berg, seconded by Supervisor Blough. Youth in Governance voted for approval. All in favor. **MOTION CARRIED UNANIMOUSLY.**

5. Resolution to approve the Re-appointment of Edmund Weaver to the Kenosha County Commission of Aging and Disability Services:

Motion to approve the Re-appointment of Edmund Weaver to the Kenosha County Commission of Aging and Disability Services was made by Supervisor Berg, seconded by Supervisor Blough. Youth in Governance voted for approval. All in favor. **MOTION CARRIED UNANIMOUSLY.**

6. Resolution to approve the Re-appointment of Janice Erickson to the Kenosha County Commission of Aging and Disability Services:

Motion to approve the Re-appointment of Janice Erickson to the Kenosha County Commission of Aging and Disability Services was made by Supervisor Berg, seconded by Supervisor Retzlaff. Youth in Governance voted for approval. All in favor. **MOTION CARRIED UNANIMOUSLY.**

7. KARE Center Tour:

John Jansen introduced Jeanine Field, Kari Foss, and Lisa Haen, Kenosha Human Development Services, who led the group tours of the KARE Center.

8. Mental Health Initiatives Update:

John Jansen passed out copies of the Mental Health Initiatives Update and introduced Jim Truchan from Kenosha County Division of Aging and Disability Services. Since the last discussion KHDS has one psychiatrist, two full time psychiatric AP-NPs, and soon there will be the 40 hour a week tele-psychiatry, funded by a grant from Aurora.

Three individuals received the Martha Howell scholarships toward careers in mental health, two from KHDS; Jason Free and Ashley Tisch.

Three new psychiatric practices have opened in Kenosha.

The Wisconsin Higher Education Aids board has grants for psychiatrists who practice in under-served areas, there are parts of Kenosha that meet the federal definition of an under-served area.

The Medical College of Wisconsin received a grant last week to increase resident positions in psychiatry.

Enrollment in the CCS program has increased by over 200% in over 4 years, the adult portion of that is handled through KHDS and the children's portion of that is through Professional Services Group.

Jack Rose provided a NAMI update; NAMI continues with the CIT / CIP program, workshop #18 is coming up on February 19<sup>th</sup> & 20<sup>th</sup>. Discussion about the benefits of

the CIT / CIP program. County Board invited to the upcoming CIT/CIP workshop later in February. Discussion about programming, provided by NAMI, available west of the interstate and in the city.

Opioid Prevention Initiative update includes state grant received in the fall that helps reduce the wait list for the Vivitrol Program. The county received the Comprehensive Addiction Recovery Act (CARA) grant in the fall and this has allowed the addition of peer coaches who go to the ER when people are recovering from their over dose to make an immediate connection. This is modeled off what they do out east as a best practice.

Discussion of hospitalizations, over a 10 year period emergency detentions have decreased. Kenosha County will be part of a state-wide learning cooperative; a collaboration on emergency detentions that will look at best practices, what other counties / states are doing to address emergency detentions. KHDS will be a key part of this cooperative.

Discussion regarding things the state can do to help alleviate the cost of emergency detentions.

Discussion about the difference the new KARE Center can make as far the emergency detentions depicted on the graphs in the update. Will take a look at numbers after 6 months of use.

Discussion regarding the tracking of mental health professionals coming and going from the city and county, which lead to a discussion about getting psychiatrists to remain in the community.

9. Any Other Business as Authorized by Law:

None

10. Committee Members Comments:

John Jansen will let the County Board members know about upcoming Narcan trainings. Supervisor Retzlaff commented on how impressed he is with what has been accomplished with the KARE Center and for mental health.

11. Adjournment:

It was moved to adjourn by John O'Day, seconded by Supervisor Blough. All in favor. Youth in Governance voted to approve. **MOTION CARRIED UNANIMOUSLY.** Meeting adjourned at 7:00 pm.

A recording of the minutes is available.

Respectfully Submitted,

Nina Jones  
Human Services Office of the Director

**Kenosha County Department of Human Services  
2017 Financial Status Update Report**

**Draft  
(Unaudited)**

	03/31/2017	06/30/2017	08/30/2017	12/31/2017	Notes
Aging & Disability Services	\$ (243,421)	\$ (351,160)	\$ (431,848)	(391,188)	Year end insurance adjustment \$49,533; Net Behavioral Health deficit of \$745,275 offset by savings in other business units of \$403,620
Children & Family Services	\$ -	\$ 250,000	\$ 335,000	\$ (105,992)	Year end insurance adjustment \$86,247; Placement shortfall of \$151,818 offset by additional MA revenue \$132,073
Health	\$ -	\$ 42,000	\$ 56,150	\$ 17,707	Year end insurance adjustment \$97,792; \$115,499 savings
Medical Examiner	\$ (13,241)	\$ (30,219)	\$ (16,500)	\$ (8,574)	Year end insurance adjustment \$6,612; Shortfall of \$1,962
Veterans	\$ (19,333)	\$ (13,603)	\$ (14,696)	\$ (15,387)	Year end insurance adjustment \$5,576; Shortfall of \$9,811 due to family coverage for new employee
Workforce Development	\$ -	\$ -	\$ -	\$ (145,637)	Year end insurance adjustment \$145,637
Levy Surplus (Deficit)	\$ (275,995)	\$ (102,982)	\$ (71,894)	\$ (649,071)	Includes \$391K of year end adjustment for health insurance (\$254K) prior to that adjustment

Brookside Care Center Under (Over) Budget	\$ 40,896	\$ (695,068)	\$ (1,104,172)	\$ (2,403,573)	Year end insurance adjustment \$230,431, Shortfall of \$566,066 as a result of census and payroll
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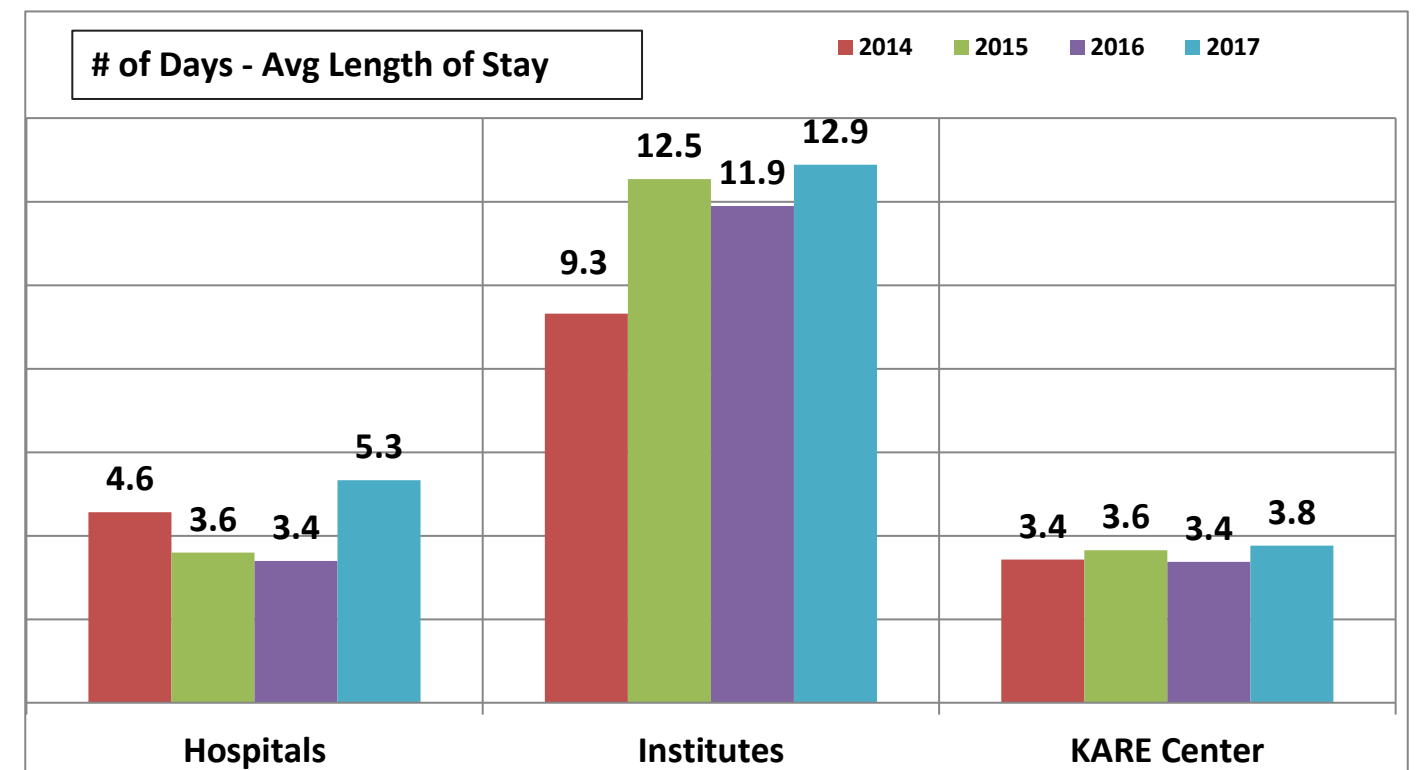
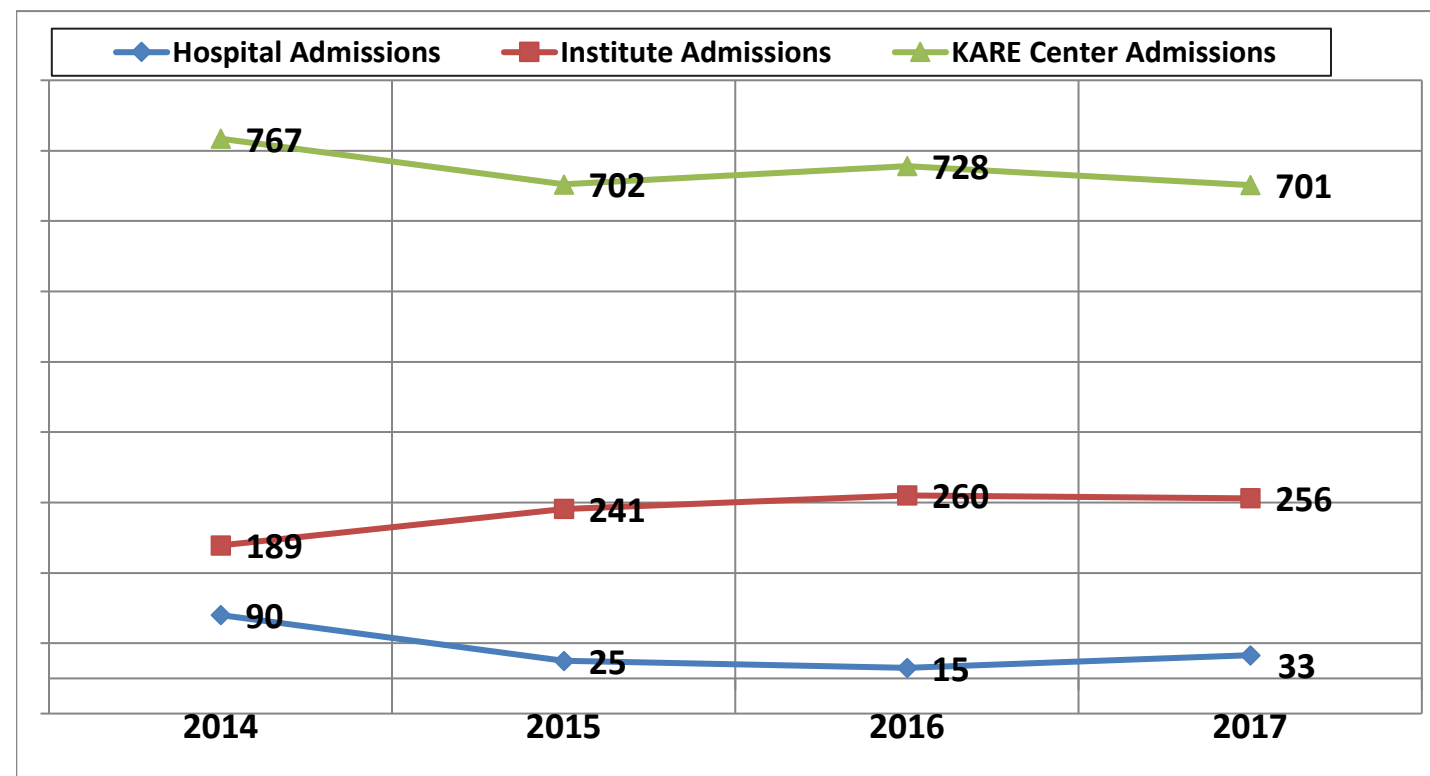
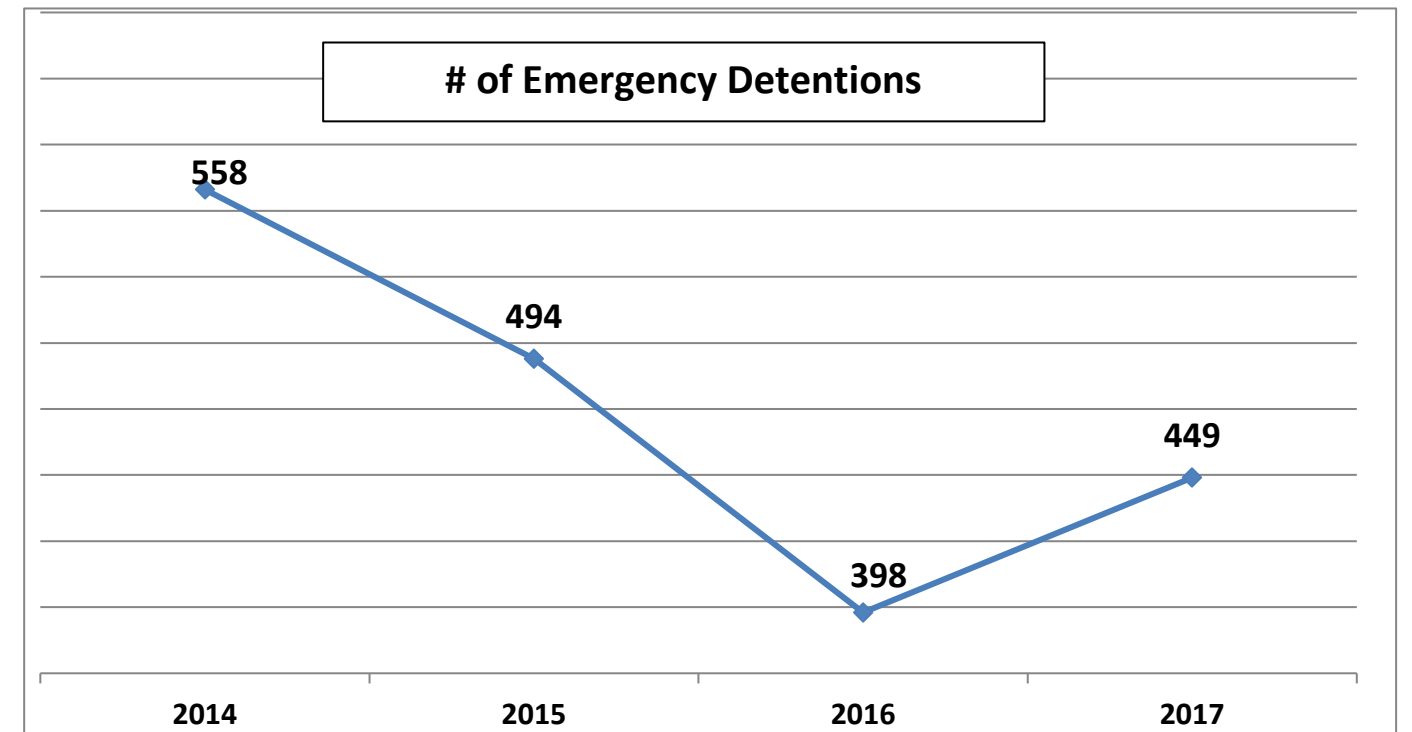
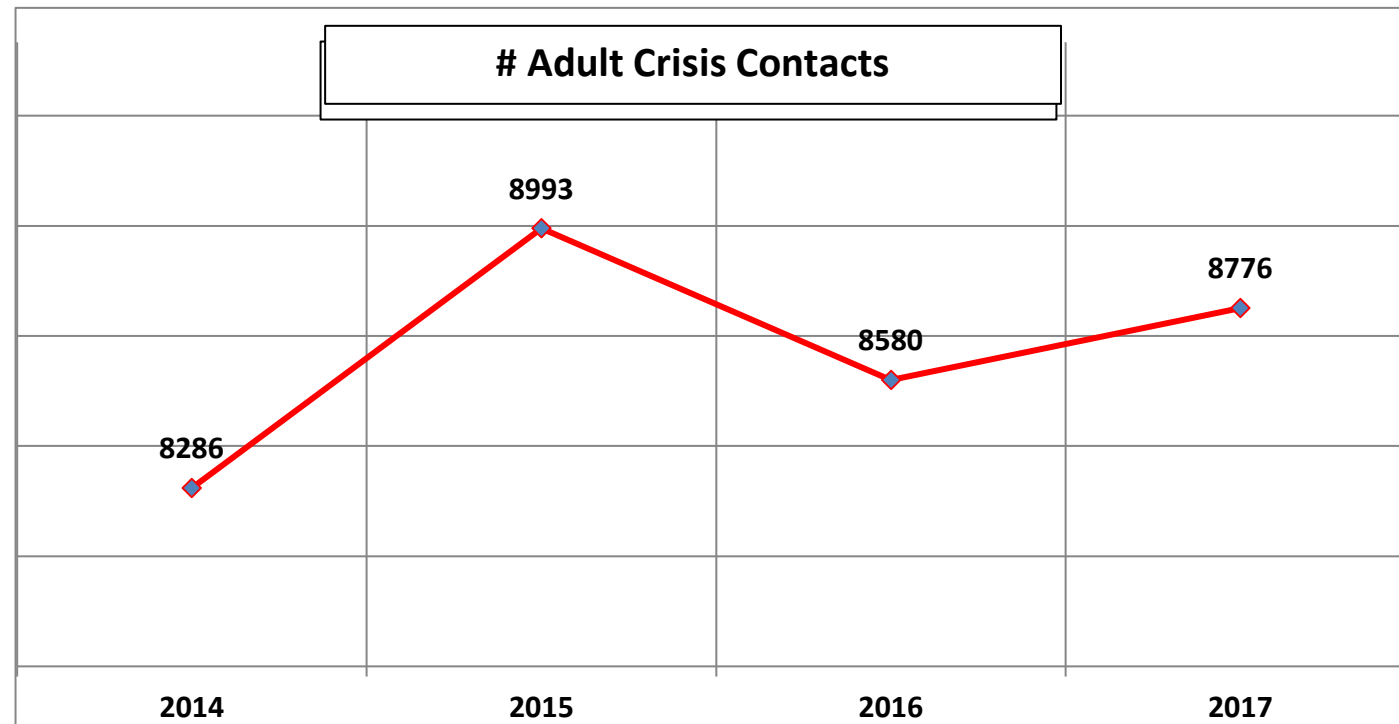
**Division of Aging and Disability Services**  
**2017 Recap of Services through December 31, 2017**

**DRAFT**

	2017 Annual Budget	3/31/2017 Actual	6/30/2017 Actual	8/30/17 Actual	12/31/2017 Actual	Estimated Annualized Over (Under) Budget
<b><u>State Institutes</u></b>						
Days	1662	712	1498	2126	3298	
Avg Cost/Day	\$ 1,200	\$ 1,202	\$ 1,210	\$ 1,195	\$ 1,171	
Totals	\$ 1,994,312	\$ 856,153	\$ 1,812,663	\$ 2,540,903	\$ 3,861,747	
YTD Actual Reimbursement		\$ (270,568)	\$ (482,695)	\$ (794,251)	\$ (1,264,315)	
<b>NET State Institutes</b>		<b>\$ 585,585</b>	<b>\$ 1,329,968</b>	<b>\$ 1,746,652</b>	<b>\$ 2,597,432</b>	<b>\$ 603,120</b>
<b><u>Hospital &amp; Inpatient Psych</u></b>						
Days	198	3	45	76	174	
Avg Cost/Day	\$ 810	\$ 900	\$ 837	\$ 786	\$ 809	
<b>Totals</b>	<b>\$ 160,430</b>	<b>\$ 2,700</b>	<b>\$ 37,652</b>	<b>\$ 59,726</b>	<b>\$ 140,801</b>	<b>\$ (19,629)</b>
<b>Total Inpatient Services</b>	<b>\$ 2,154,742</b>	<b>\$ 588,285</b>	<b>\$ 1,367,620</b>	<b>\$ 1,806,378</b>	<b>\$ 2,738,233</b>	<b>\$ 583,491</b>
<i>Total Inpatient Services - Prior Year</i>	<i>\$ 2,189,604</i>	<i>\$ 754,653</i>	<i>\$ 1,422,606</i>	<i>\$ 1,820,216</i>	<i>\$ 2,629,629</i>	
<b>Outpatient Services</b>	<b>\$ 383,142</b>	<b>\$ 79,210</b>	<b>\$ 149,295</b>	<b>\$ 201,364</b>	<b>\$ 326,696</b>	<b>\$ (56,446)</b>
<i>Outpatient Services - Prior Year</i>	<i>\$ 474,692</i>	<i>\$ 89,821</i>	<i>\$ 196,624</i>	<i>\$ 256,215</i>	<i>\$ 366,637</i>	
<b><u>Residential</u></b>						
Days	13,820	3992	8,400	11,347	16,640	
Avg. Cost/Day	\$ 160	\$ 160	\$ 156	\$ 158	\$ 158	
<b>Total Residential Placements</b>	<b>\$ 2,211,241</b>	<b>\$ 640,577</b>	<b>\$ 1,314,196</b>	<b>\$ 1,795,788</b>	<b>\$ 2,622,220</b>	<b>\$ 410,979</b>
<i>Residential Placements - Prior Year</i>	<i>\$ 2,208,724</i>	<i>\$ 569,477</i>	<i>\$ 1,149,157</i>	<i>\$ 1,518,866</i>	<i>\$ 2,283,570</i>	
<b><u>Pharmacy Services</u></b>						
2017 Monthly Avg Persons Served	15	11	11	10	10	
Monthly Avg Prescriptions	1000	25	27	23	23	
Total Expenditures	\$ 15,000	\$ 2,625	\$ 9,047	\$ 11,230	\$ 19,036	<b>\$ 4,036</b>
<i>Pharmacy Services - Prior Year</i>	<i>\$ 15,000</i>	<i>\$ 2,071</i>	<i>\$ 3,601</i>	<i>\$ 5,352</i>	<i>\$ 7,201</i>	
<b>ALL Other MH &amp; AODA Services Net of Revenues</b>						<b>\$ (196,785)</b>
<b>Net Estimated Year End Additional Levy</b>						<b>\$ 745,275</b>

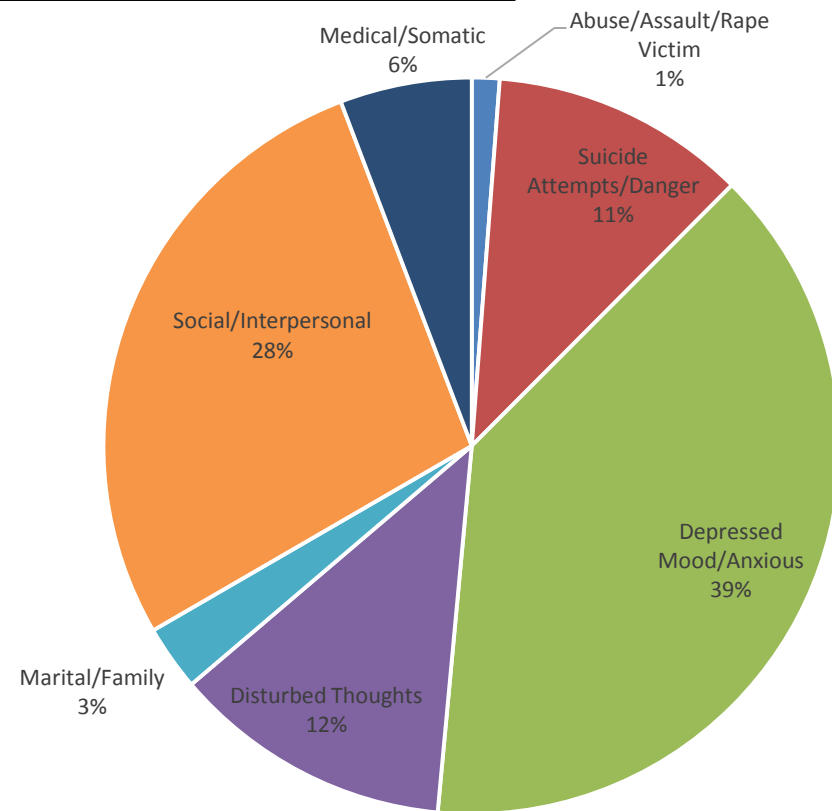
# Division of Aging and Disability Services (DADS) Four Year Comparison for Mental Health Placements

DRAFT

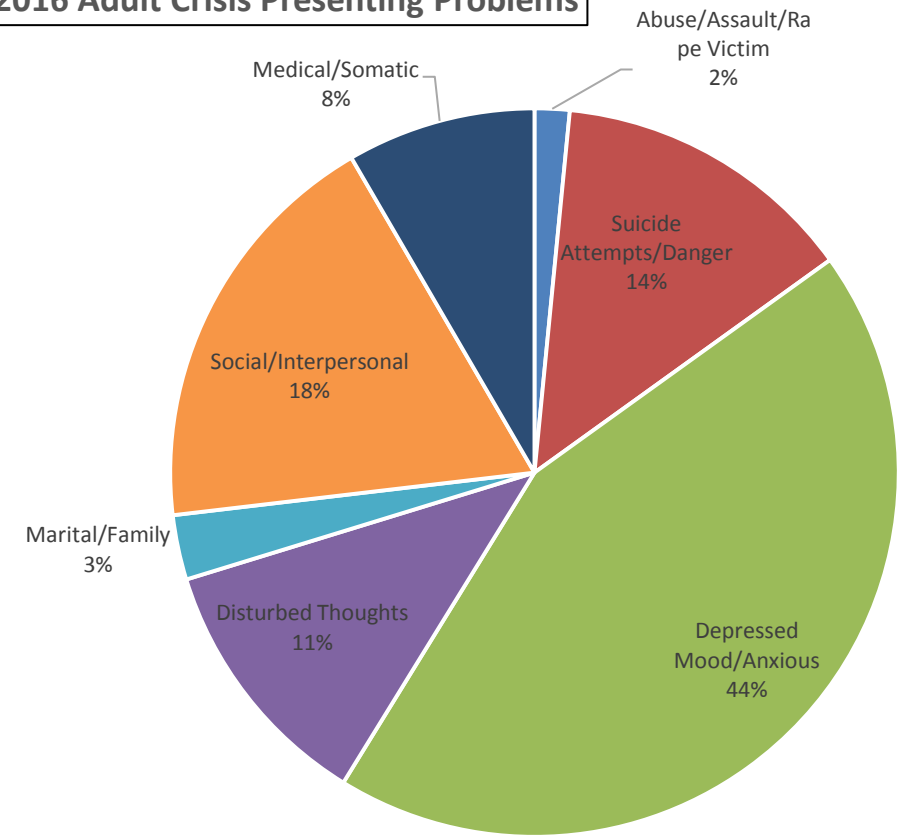




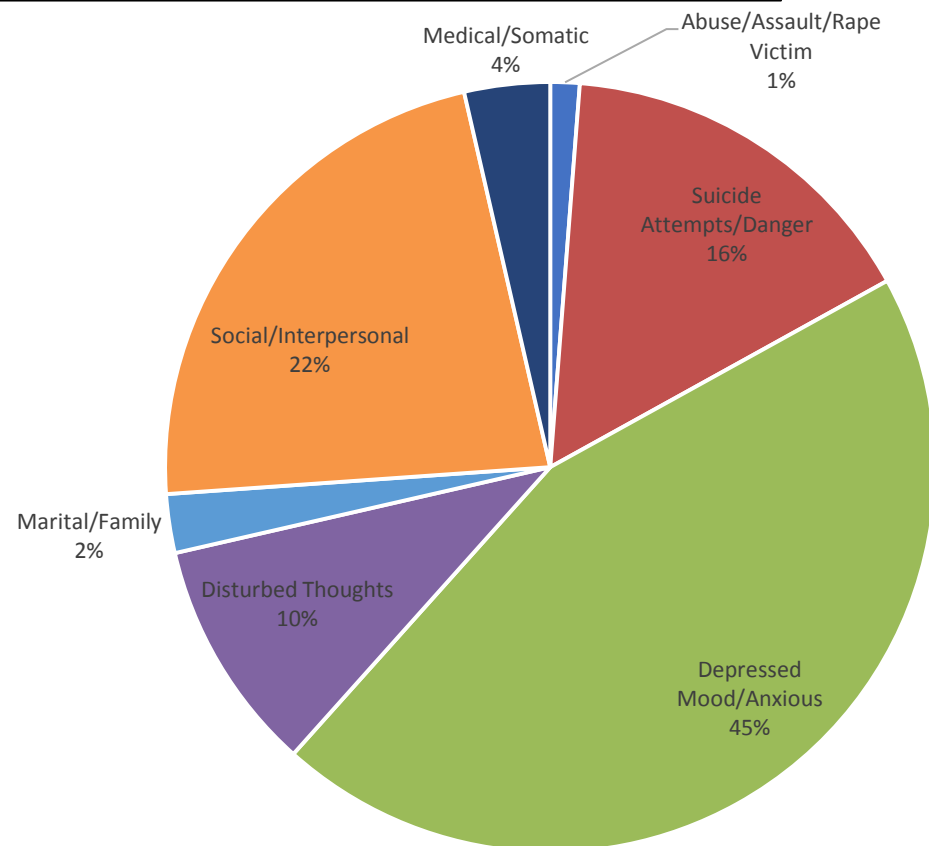
**2017 Adult Crisis Presenting Problems**



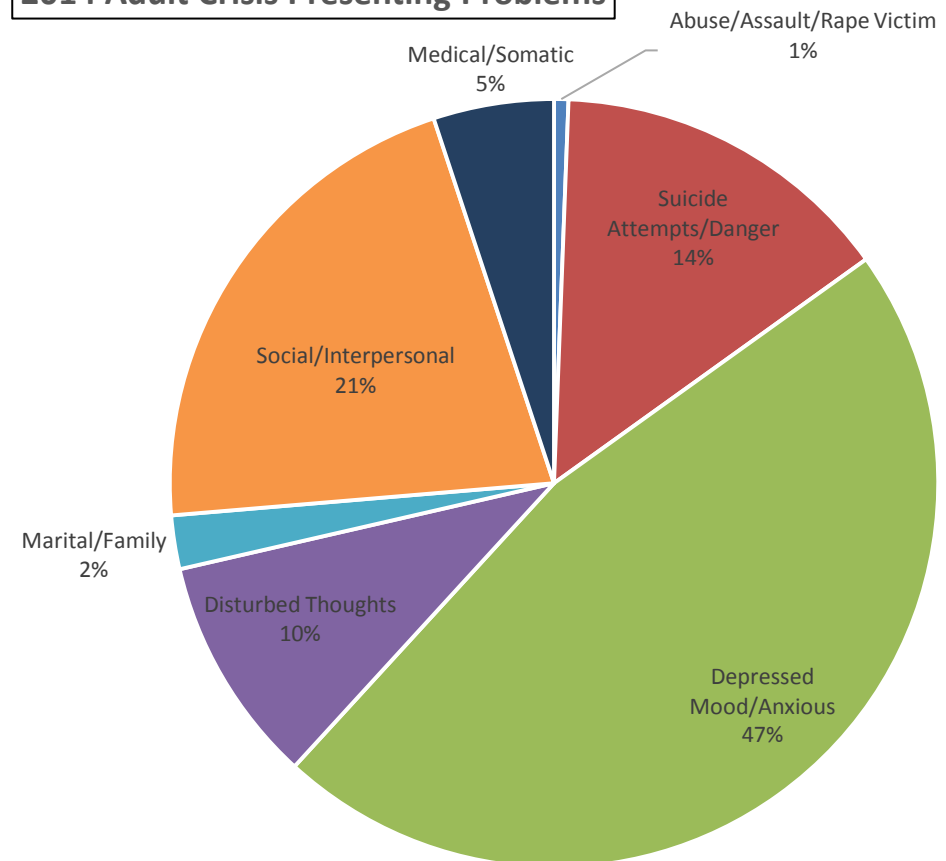
**2016 Adult Crisis Presenting Problems**



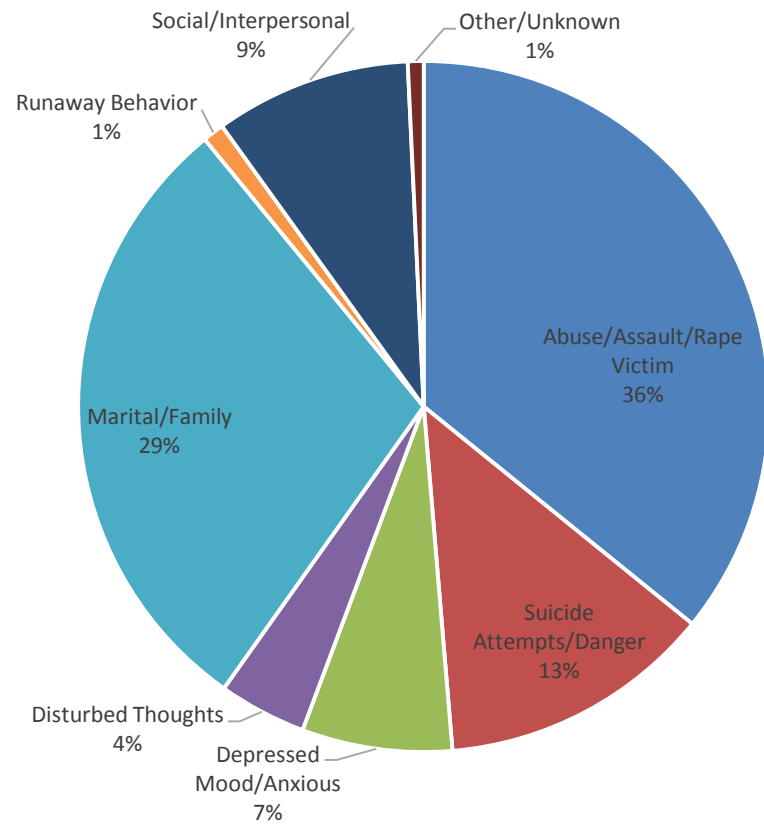
**2015 Adult Crisis Presenting Problems**



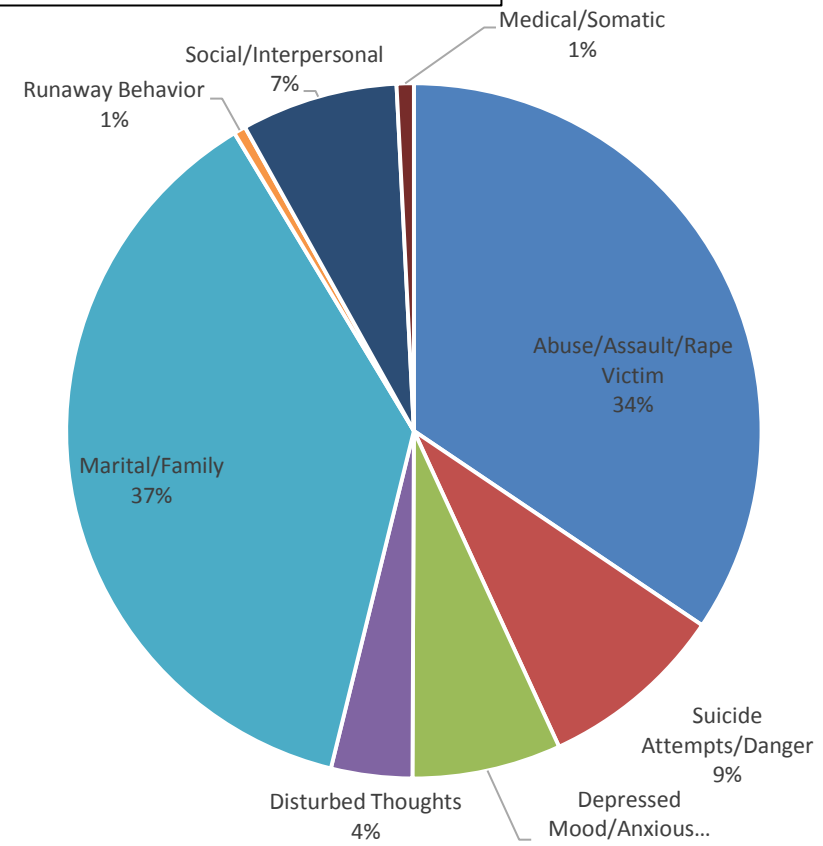
**2014 Adult Crisis Presenting Problems**



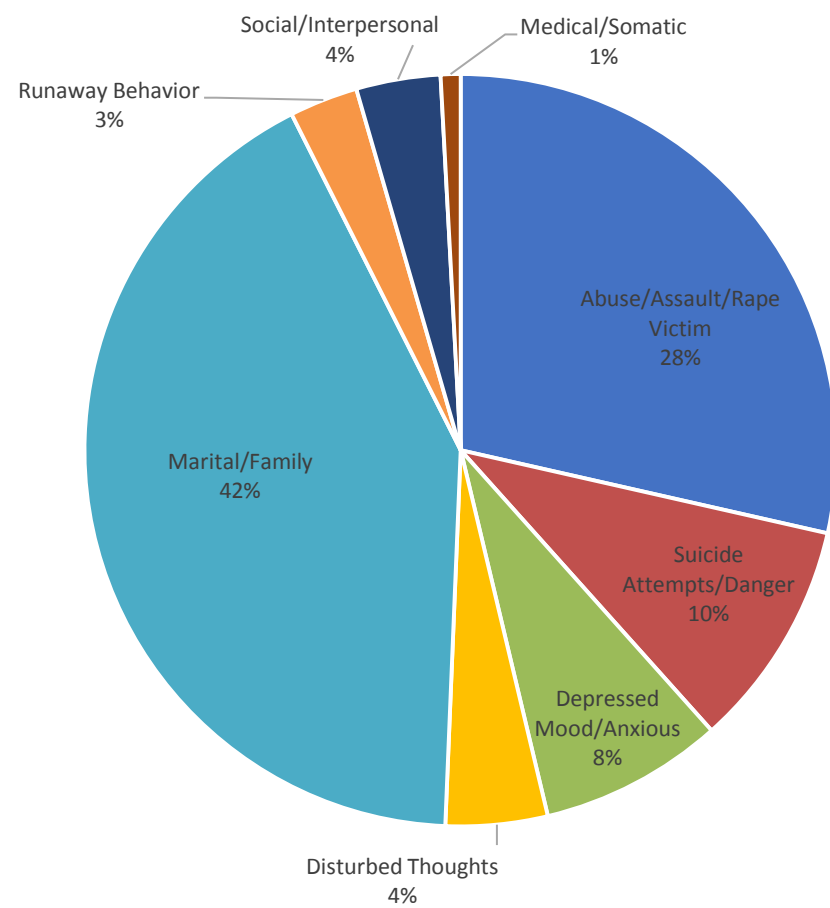
**2017 Juvenile Crisis Presenting Problems**



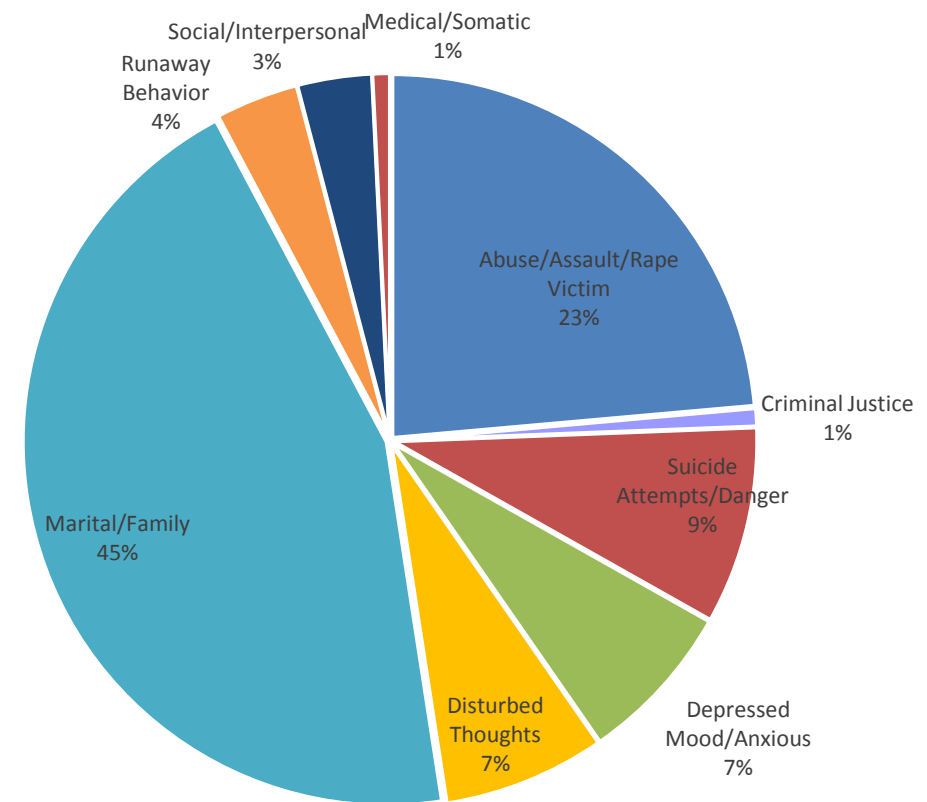
**2016 Juvenile Crisis Presenting Problems**



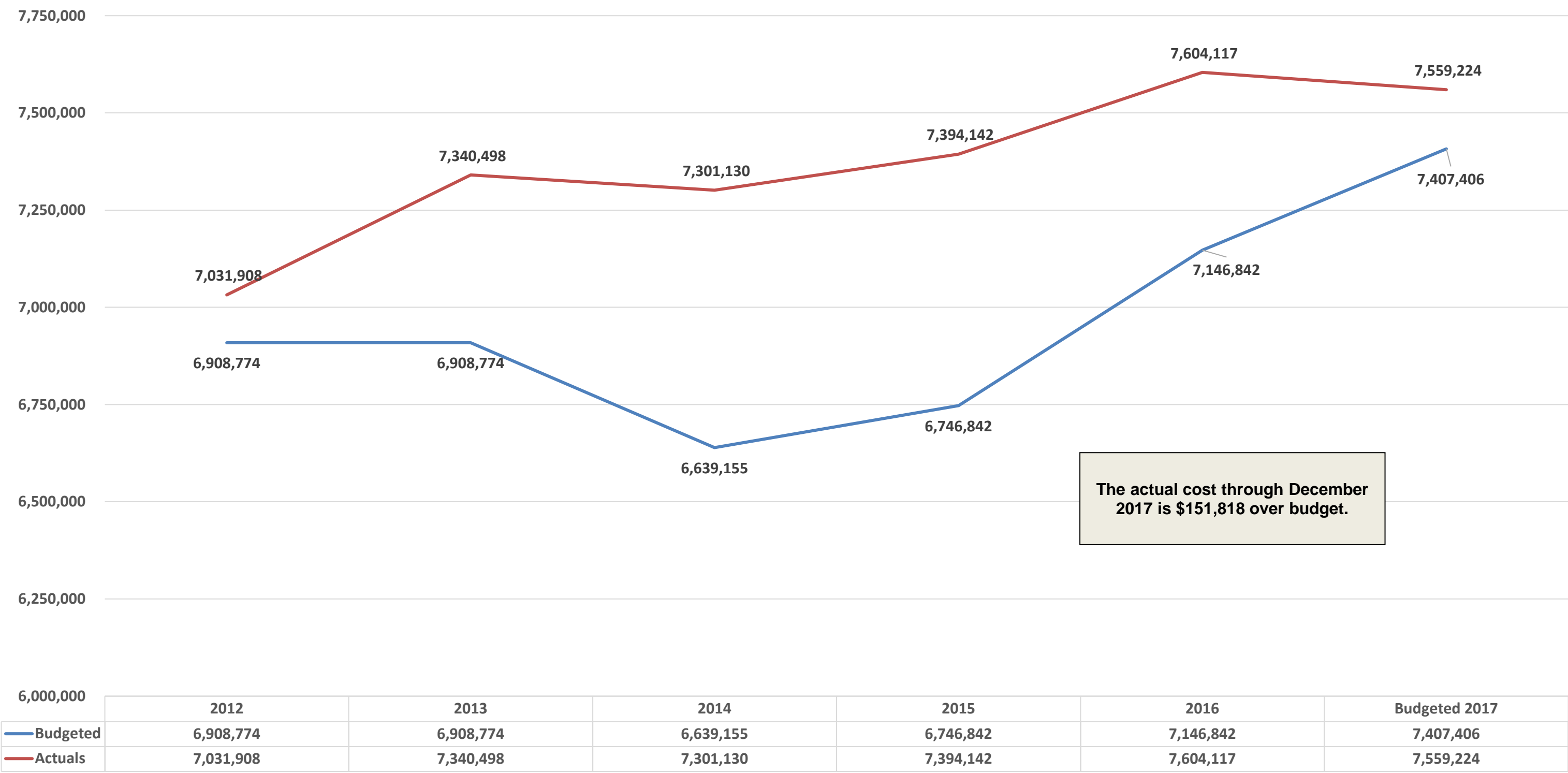
**2015 Juvenile Crisis Presenting Problems**



**2014 Juvenile Crisis Presenting Problems**



Division of Children & Family Services  
Placement Cost Comparison



**Draft  
(Unaudited)**

**Kenosha County Department of Human Services  
Division of Children & Family Services  
Out-of-Home Placement Daily Rate and Days of Care Analysis  
For the period ending December 2017**

Major Placement Categories	December 2017 Prorated Budget			December 2017 Actual Budget			Variance Analysis			
	2017 December Prorated Days of Care	2017 Adopted Daily Rate	2017 December Prorated Budget	2017 December Actual Days of Care	2017 Actual Daily Rate	2017 December Actual Expenditures	December 2017 Actual Minus Budgeted Days of Care	December 2017 Cost of Days Variance	December 2017 Actual Daily Rate Minus Budgeted Daily Rate	December 2017 Cost of Rate Variance
Court Ordered Services			\$ 250,000			\$ 325,282				\$ 60,282
Regular Foster Care	43,800	\$ 23.41	\$ 1,025,358	58,797	\$ 25.18	\$ 1,480,490	14,997	\$ 351,080	\$ 1.77	\$ 104,052
Treatment Foster Care	21,170	\$ 102.08	\$ 2,161,034	16,948	\$ 112.63	\$ 1,908,874	(4,222)	\$ (430,982)	\$ 10.55	\$ 178,822
Group Homes/Shelter Care	7,841	\$ 200.46	\$ 1,571,820	10,174	\$ 170.90	\$ 1,738,759	2,333	\$ 467,677	\$ (29.56)	\$ (300,743)
Residential Treatment	2,920	\$ 361.73	\$ 1,056,252	2,872	\$ 409.89	\$ 1,177,209	(48)	\$ (17,363)	\$ 48.16	\$ 138,320
Corrections/ACE Program	4,745	\$ 208.54	\$ 989,515	3,713	\$ 234.57	\$ 870,972	(1,032)	\$ (215,212)	\$ 26.04	\$ 96,669
Institutions	483	\$ 700.67	\$ 338,424	90	\$ 640.43	\$ 57,639	(393)	\$ (275,363)	\$ (60.24)	\$ (5,421)
<b>Total Major Placements</b>	<b>80,959</b>		<b>\$ 7,392,402</b>	<b>92,594</b>		<b>\$ 7,559,225</b>	<b>11,635</b>	<b>(120,163)</b>		<b>\$ 271,981</b>
YTD Budget Target Annual Budget	100% 80,766		100% \$ 7,407,405			102% \$ 7,559,225				
		\$ 91.71		92,594	\$ 81.64					

**Cost of Days Variance** **\$ (120,163)**

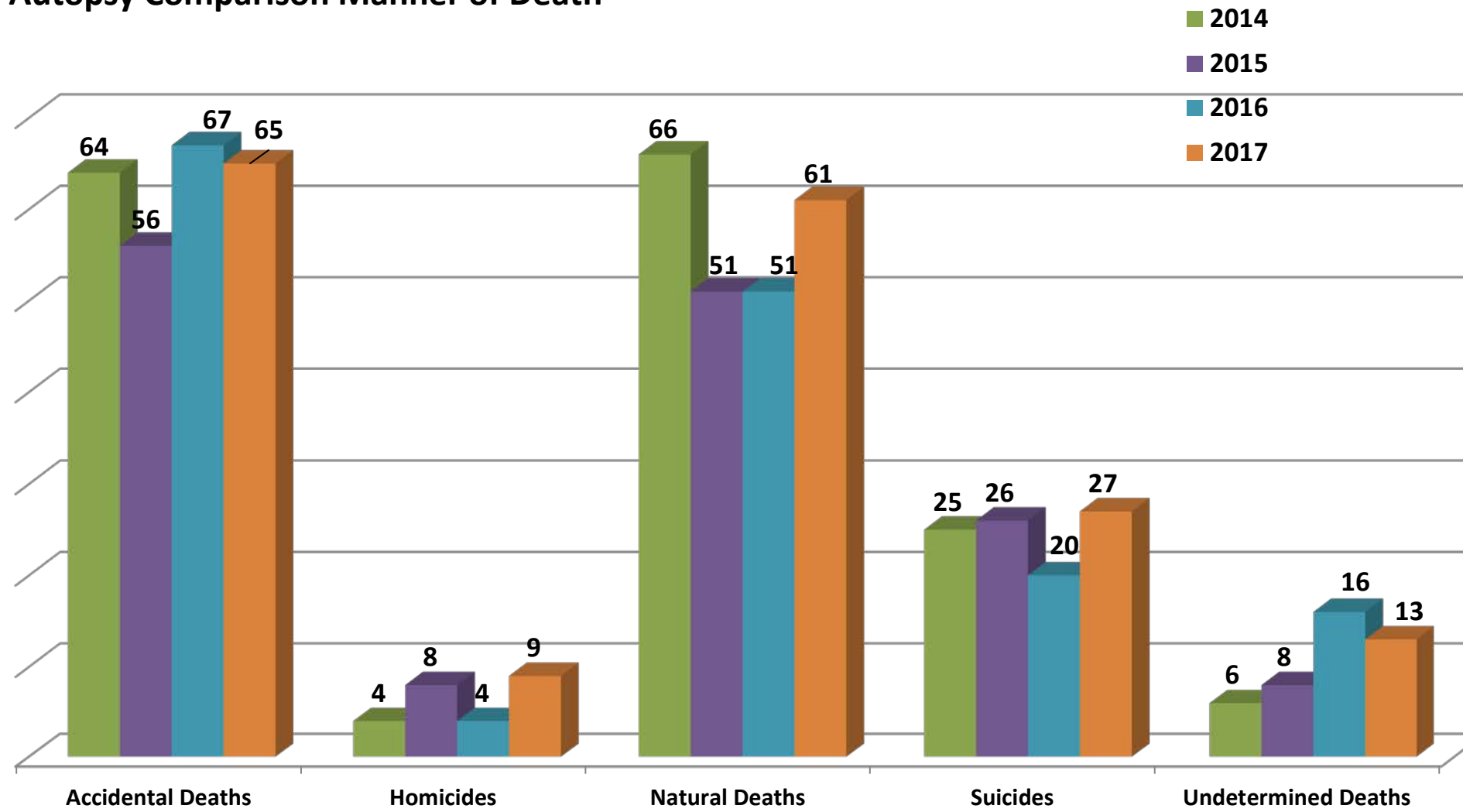
**Cost of Rate Variance** **\$ 211,699**

**Psychological Variance** **\$ 60,282**

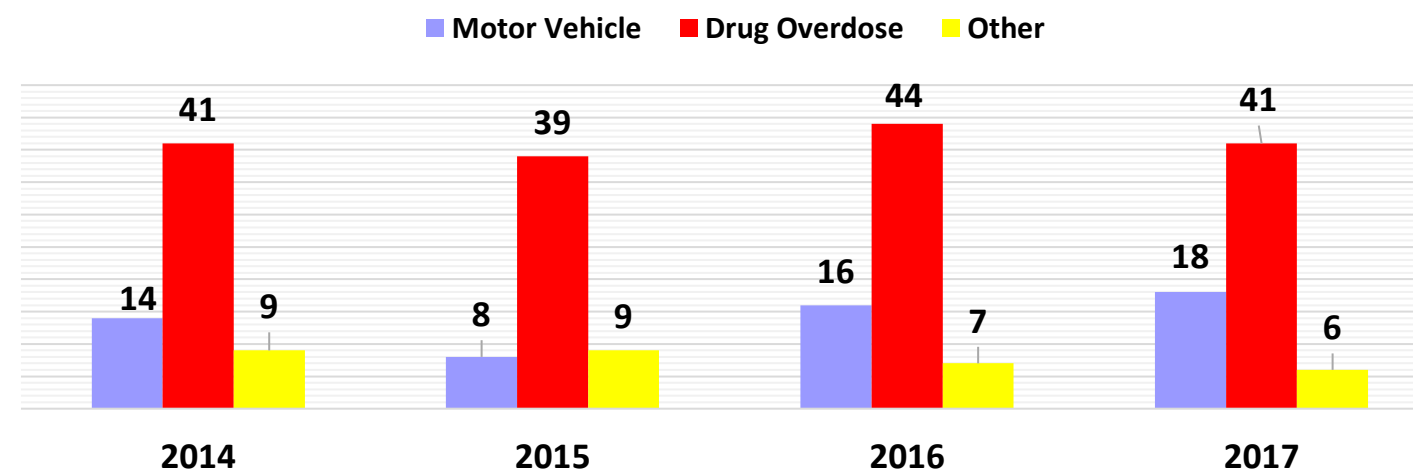
**Total Variance to Budget For December 2017** **\$ 151,818**

**Total Yearly Projected Variance (Savings)** **\$ 151,818**

### Autopsy Comparison Manner of Death



### Accidental Death Detail



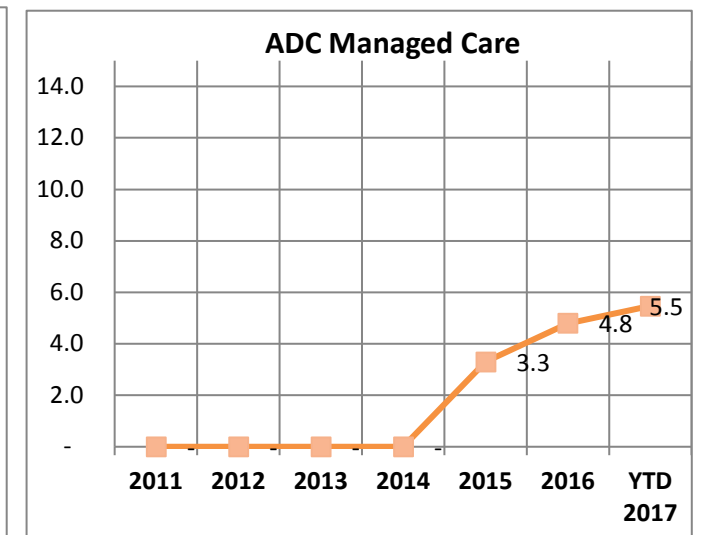
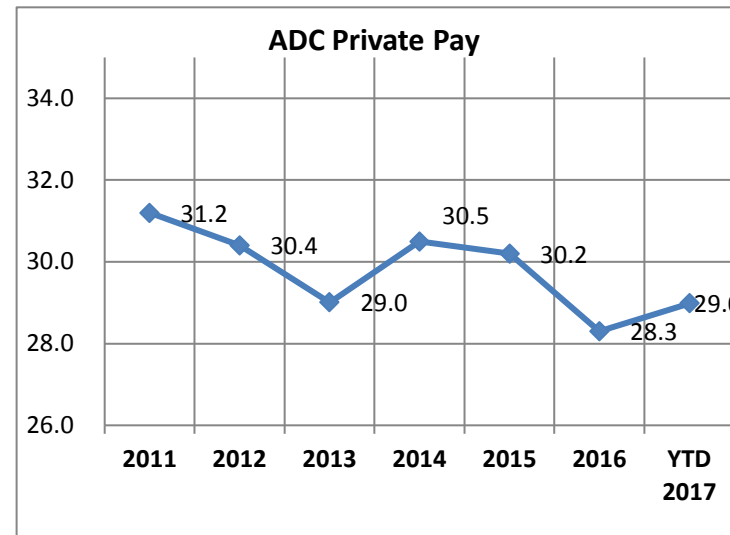
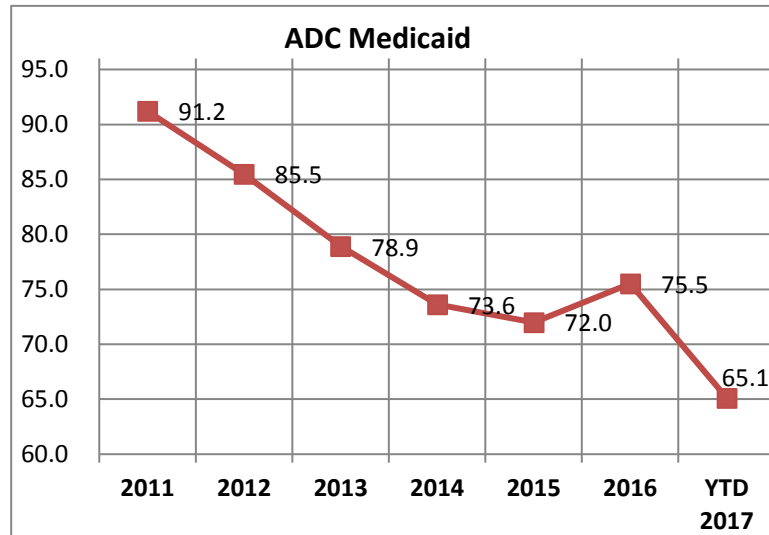
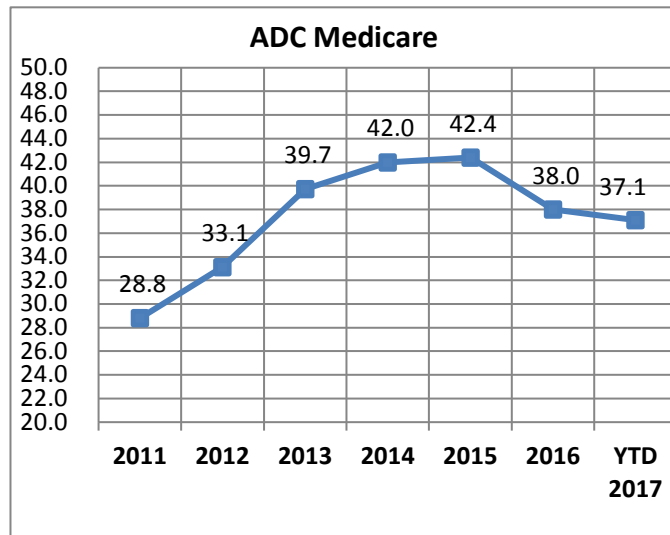
Draft (Unaudited)		Medical Examiner Statistics					
2014 Death Statistics		2015 Death Statistics		2016 Death Statistics		2017 Death Statistics	
Total Number of Deaths Investigated*		Total Number of Deaths Investigated*		Total Number of Deaths Investigated*		Total Number of Deaths Investigated*	
165		149		158		175	
Accidental Deaths		Accidental Deaths		Accidental Deaths		Accidental Deaths	
Count		Count		Count		Count	
<Other>*	4	<Other>*	4	<Other>	1	<Other>	2
Alcoholism	0	Alcoholism	0	Alcoholism	0	Alcoholism	0
Choking	1	Choking	1	Choking	2	Choking	0
CO Poisoning	0	CO Poisoning	0	CO Poisoning	0	CO Poisoning	0
Drowning	1	Drowning	1	Drowning	1	Drowning*	1
Fall	3	Fall	3	Fall	2	Fall	2
		Enviornmental Exposure		Enviornmental Exposure		Enviornmental Exposure	1
Hanging	0	Hanging	0	Hanging	1	Hanging	0
Heart	0	Heart	0	Heart	0	Heart	0
Motor Vehicle Accident	14	Motor Vehicle Accident	8	Motor Vehicle Accident	16	Motor Vehicle Accident	18
Pneumonia	0	Pneumonia	0	Pneumonia	0	Pneumonia	0
Toxicity*	41	Toxicity*	39	Toxicity	44	Toxicity*	41
Total Number of Accidental Deaths		Total Number of Accidental Deaths		Total Number of Accidental Deaths		Total Number of Accidental Deaths	
64		56		67		65	
Homicides		Homicides		Homicides		Homicides	
Count		Count		Count		Count	
<Other>*	1	<Other>	2	<Other>	1	<Other>	0
Gunshot Wound	3	Gunshot Wound	5	Gunshot Wound	3	Gunshot Wound	8
Stabbing		Stabbing	1	Stabbing	0	Stabbing	1
Total Number of Homicides		Total Number of Homicides		Total Number of Homicides		Total Number of Homicides	
4		8		4		9	
Natural Deaths		Natural Deaths		Natural Deaths		Natural Deaths	
Count		Count		Count		Count	
<Other>	5	<Other>*	1	<Other>	0	<Other>	1
AAA	0	AAA	0	AAA	0	AAA	0
Alcoholism*	2	Alcoholism	3	Alcoholism	2	Alcoholism	9
Cancer	1	Cancer	0	Cancer	2	Cancer	0
Diabetes*	2	Diabetes*	2	Diabetes	0	Diabetes	2
Heart*	51	Heart*	40	Heart	41	Heart*	41
Infection*	1	Infection	1	Infection	3	Infection	2
Lung	0	Lung	1	Lung	1	Lung	1
Morbid Obesity	0	Neurological Disease	0	Neurological Disease	0	Neurological Disease	2
PE	1	PE	3	PE	0	PE	0
Pneumonia	3	Pneumonia	0	Pneumonia	1	Pneumonia	2
Renal Failure	0	Renal Failure	0	Renal Failure	0	Renal Failure	1
Stroke	0	Stroke	0	Stroke	1	Stroke	0
Total Number of Natural Deaths		Total Number of Natural Deaths		Total Number of Natural Deaths		Total Number of Natural Deaths	
66		51		51		61	
Suicides		Suicides		Suicides		Suicides	
Count		Count		Count		Count	
<Other>	1	<Other>*	2	<Other>	2	<Other>	1
CO Poisoning*	2	CO Poisoning*	0	CO Poisoning	1	CO Poisoning	0
Gunshot Wound	6	Gunshot Wound	12	Gunshot Wound	5	Gunshot Wound	11
Hanging	7	Hanging	9	Hanging	8	Hanging	9
Motor Vehicle Accident	3	Motor Vehicle Accident	0	Motor Vehicle Accident	0	Motor Vehicle Accident	0
Stabbing	1	Stabbing	0	Stabbing	1	Stabbing	0
Toxicity	5	Toxicity	3	Toxicity	3	Toxicity*	6
Total Number of Suicides		Total Number of Suicides		Total Number of Suicides		Total Number of Suicides	
25		26		20		27	
Undetermined Deaths		Undetermined Deaths		Undetermined Deaths		Undetermined Deaths	
Count		Count		Count		Count	
<Other>	1	<Other>	5	<Other>	7	<Other>*	2
<Unknown>	0	<Unknown>	0	<Unknown>	2	<Unknown>	4
CO Poisoning	0	CO Poisoning	0	CO Poisoning	0	CO Poisoning	0
Drowning	0	Drowning	1	Drowning	1	Drowning	0
Hanging	0	Hanging	0	Heart	0	Heart	0
Heart	0	Heart	0	Motor Vehicle Accident	1	Motor Vehicle Accident	0
Motor Vehicle Accident	1	Motor Vehicle Accident	0	Pneumonia	0	Pneumonia	0
Pneumonia	0	Pneumonia	0	SIDS	0	SIDS	0
SIDS	1	SIDS	0	Toxicity	5	Toxicity	7
Toxicity	3	Toxicity	2				
Total Number of Undetermined Deaths		Total Number of Undetermined Deaths		Total Number of Undetermined Deaths		Total Number of Undetermined Deaths	
6		8		16		13	
*Investigation Pending		*Investigation Pending		*Investigation Pending		*Investigation Pending	
0		0		0		0	

**Kenosha County Department of Human Services  
Brookside Care Center  
Monthly Census and Revenue Statistical Report**

	ADC Medicare	Medicare Revenue	ADC Medicaid	Medicaid Revenue	ADC Private Pay	Private Pay Revenue (includes Bed Assessment)	ADC Managed Care	Managed Care Revenue	Total Revenue	Daily Occupancy
<b>2017 Budget</b>	<b>39.5</b>	<b>\$ 7,501,651</b>	<b>68.5</b>	<b>\$ 3,929,893</b>	<b>28.0</b>	<b>\$ 3,123,120</b>	<b>4.5</b>	<b>\$ 599,513</b>	<b>\$ 15,154,176</b>	<b>140.5</b>
<i>Actuals:</i>										
January	38.8	\$ 608,856	69.0	\$ 349,160	31.5	\$ 301,959	8.0	\$ 97,200	\$ 1,357,175	147.2
February	38.8	\$ 548,853	69.1	\$ 316,050	30.3	\$ 261,946	10.6	\$ 115,425	\$ 1,242,274	148.8
March	41.9	\$ 681,689	68.5	\$ 346,963	29.0	\$ 275,902	6.6	\$ 83,025	\$ 1,387,579	146.0
April	39.5	\$ 624,486	68.2	\$ 334,741	25.1	\$ 229,307	4.8	\$ 58,320	\$ 1,246,854	137.6
May	31.5	\$ 521,271	69.9	\$ 345,320	28.5	\$ 269,984	5.9	\$ 73,040	\$ 1,209,615	135.7
June	29.9	\$ 504,430	67.6	\$ 317,494	29.6	\$ 271,931	5.0	\$ 56,855	\$ 1,150,711	132.2
July	38.7	\$ 638,974	63.7	\$ 312,417	27.5	\$ 267,190	5.3	\$ 68,060	\$ 1,286,641	135.2
August	32.1	\$ 543,240	62.6	\$ 310,951	28.2	\$ 267,284	4.3	\$ 49,385	\$ 1,170,860	127.2
September	31.9	\$ 516,651	62.8	\$ 299,302	27.7	\$ 249,840	3.1	\$ 38,595	\$ 1,104,388	125.5
October	38.3	\$ 639,505	62.4	\$ 309,079	30.8	\$ 293,853	4.3	\$ 52,705	\$ 1,295,143	135.8
November	41.9	\$ 645,980	59.5	\$ 284,185	29.5	\$ 272,688	3.5	\$ 40,670	\$ 1,243,523	134.4
December	41.7	\$ 670,389	58.1	\$ 285,785	30.1	\$ 283,459	4.2	\$ 53,120	\$ 1,292,752	134.1
<b>YTD Totals</b>	<b>37.1</b>	<b>\$ 7,144,324</b>	<b>65.1</b>	<b>\$ 3,811,448</b>	<b>29.0</b>	<b>\$ 3,245,344</b>	<b>5.5</b>	<b>\$ 786,400</b>	<b>\$ 14,987,516</b>	<b>136.6</b>
		<b>95.2%</b>			<b>97.0%</b>	<b>103.9%</b>			<b>131.2%</b>	<b>98.9%</b>
									<b>Target = 100.0%</b>	<b>97.2% Occupancy Rate</b>

Note: Annual budget is reduced to account for downsizing during temporary move to 144 beds

	ADC Medicare	ADC Medicaid	ADC Private Pay	ADC Managed Care	Occupancy	Revenue	\$ Revenue Incr	% Revenue Incr
<i>YTD 2017</i>	<i>37.1</i>	<i>65.1</i>	<i>29.0</i>	<i>5.5</i>	<i>136.6</i>	<i>\$ 14,987,516</i>		
2016	38.0	75.5	28.3	4.8	146.7	\$ 15,586,584	\$ 14,269	0.09%
2015	42.4	72.0	30.2	3.3	147.9	\$ 15,572,315	\$ 173,696	1.13%
2014	42.0	73.6	30.5	-	146.1	\$ 15,398,619	\$ 820,303	5.63%
2013	39.7	78.9	29.0	-	147.6	\$ 14,578,316	\$ 703,672	5.07%
2012	33.1	85.5	30.4	-	149.0	\$ 13,874,644	\$ (3,939)	-0.03%
2011	28.8	91.2	31.2	-	151.2	\$ 13,878,583		





**Brookside Care Center Operating Statements**  
**Financial Report for the Month Ending December 31, 2017**

	1	2	3	4	5
	Adopted Budget	Current Year YTD	Target (Over) Under	Target 100.0%	2016 YTD
<b>REVENUE</b>					
2017 OPERATING REVENUE RETURNED TO GENERAL FUND	\$ (500,000)	\$ (321,107)	\$ (178,893)	64.2%	
SUPPLEMENTAL PAYMENT (FORMERLY IGT)	\$ 1,001,800	\$ 1,086,900	\$ (85,100)	108.5%	
STATE BED ASSESSMENT CHARGED	\$ 57,120	\$ 51,527	\$ 5,593	90.2%	
REVENUE - MEDICARE A (RUGS)	\$ 7,291,651	\$ 6,925,644	\$ 366,007	95.0%	
REVENUE -MANAGED CARE OTHER	\$ 599,513	\$ 786,400	\$ (186,887)	131.2%	
REVENUE - MEDICARE B	\$ 210,000	\$ 218,680	\$ (8,680)	104.1%	
REVENUE - MEDICAID (TITLE XIX)	\$ 3,929,893	\$ 3,811,448	\$ 118,445	97.0%	
REVENUE - PRIVATE/INSURANCE	\$ 3,066,000	\$ 3,193,817	\$ (127,817)	104.2%	
REVENUE- CONTRACTUAL ADJUSTMENTS	\$ (400,000)	\$ (592,459)	\$ 192,459	148.1%	
<b>TOTAL RESIDENT REVENUE</b>	<b>\$ 14,754,177</b>	<b>\$ 14,395,058</b>	<b>\$ 359,119</b>	<b>97.6%</b>	<b>\$ 15,214,897</b>
MEALS ON WHEELS	\$ 34,602	\$ 28,565	\$ 6,037	82.6%	
EMPLOYEE MEALS	\$ 6,041	\$ 1,489	\$ 4,552	24.6%	
CAFÉ MEALS	\$ 61,668	\$ 29,263	\$ 32,405	47.5%	
MISC REVENUE	\$ 4,913	\$ 19,678	\$ (14,765)	400.5%	
RENTAL INCOME	\$ 500	\$ 290	\$ 210	58.0%	
MANAGED CARE MISC REVENUE	\$ 6,000	\$ 4,400	\$ 1,600	73.3%	
CAPITAL BONDING	\$ 90,000	\$ 43,766	\$ 46,234	48.6%	
CAPITAL BONDING CARRYOVER FROM PRIOR YEAR	\$ -	\$ -	\$ -	0.0%	
CAPITAL CARRYOVER (OPERATIONS ONLY) FROM PRIOR YEAR	\$ 25,000	\$ -	\$ 25,000	0.0%	
<b>TOTAL REVENUE</b>	<b>\$ 15,484,701</b>	<b>\$ 15,288,301</b>	<b>\$ 196,400</b>	<b>98.7%</b>	<b>\$ 15,951,617</b>
<b>EXPENSES</b>					
SALARY	\$ 7,317,503	\$ 7,682,168	\$ (364,665)	105.0%	
OVERTIME	\$ 222,574	\$ 204,864	\$ 17,710	92.0%	
INTERDEPARTMENT CHARGES	\$ 377,412	\$ 212,581	\$ 164,831	56.3%	
GENERAL INTEREST	\$ 425,867	\$ 425,867	\$ -	100.0%	
HEALTH INSURANCE (NOTE: Includes pro-rated accrual of \$100,000 total for potential year end adjustment)	\$ 2,545,065	\$ 2,804,804	\$ (259,739)	110.2%	
ALL OTHER BENEFITS INCLUDING WORKERS COMP	\$ 1,415,595	\$ 1,397,984	\$ 17,611	98.8%	
CONTRACTUAL SERVICES - DIETARY SERVICES	\$ 228,750	\$ 375,543	\$ (146,793)	164.2%	
CONTRACTUAL SERVICES - SOCIAL SERVICES	\$ 232,800	\$ 231,377	\$ 1,423	99.4%	
CONTRACTUAL - OTHER	\$ 202,548	\$ 195,666	\$ 6,882	96.6%	
CONTRACTUAL - RESIDENT SERVICES	\$ 1,845,579	\$ 1,976,334	\$ (130,755)	107.1%	
CONTRACTUAL - AGENCY STAFFING	\$ 1,000	\$ 700	\$ 300	70.0%	
CONTRACTUAL - LAUNDRY	\$ 225,000	\$ 215,782	\$ 9,218	95.9%	
CONTRACTUAL - UTILITIES	\$ 286,940	\$ 355,879	\$ (68,939)	124.0%	
FOOD	\$ 303,315	\$ 480,111	\$ (176,796)	158.3%	
SUPPLIES	\$ 697,307	\$ 517,183	\$ 180,124	74.2%	
STAFF DEVELOPMENT	\$ 42,218	\$ 28,798	\$ 13,420	68.2%	
STATE BED ASSESSMENT	\$ 314,160	\$ 304,060	\$ 10,100	96.8%	
EQUIP LEASE/RENTAL / INSURANCE & OTHER FIXED CHARGES	\$ 81,208	\$ 110,488	\$ (29,280)	136.1%	
BAD DEBT	\$ 5,000	\$ -	\$ 5,000	0.0%	
<b>TOTAL EXPENDITURES BEFORE CAPITAL OUTLAY</b>	<b>\$ 16,769,841</b>	<b>\$ 17,520,189</b>	<b>\$ (750,348)</b>	<b>104.5%</b>	<b>\$ 17,137,653</b>
CAPITAL OUTLAY OPERATING (INCL PRIOR YEAR CARRYOVER)	\$ 231,936	\$ 127,919	\$ 104,017	55.2%	\$ 67,781
CAPITAL OUTLAY BONDING (INCL PRIOR YEAR CARRYOVER)	\$ 90,000	\$ 43,766	\$ 46,234	48.6%	\$ -
<b>GRAND TOTAL EXPENSES</b>	<b>\$ 17,091,777</b>	<b>\$ 17,691,875</b>	<b>\$ (600,098)</b>	<b>103.5%</b>	<b>\$ 17,205,434</b>
<b>BROOKSIDE RESERVES NET INCOME (LOSS)</b>	<b>\$ (1,607,076)</b>	<b>\$ (2,403,573)</b>	<b>\$ 149.6%</b>	<b>\$ (1,253,817)</b>	
YTD per Budeted Patient Per Day Cost (before capital outlay)	\$ 327.01	\$ 351.48			
YTD per Budeted Patient Per Day Cost (includes all costs)	\$ 333.29	\$ 354.92			