Kenosha County Board of Supervisors

RESOLU	TION NO	O

Subject:		<u> </u>				
Resolution Regarding the Reorganization of the Division of Human						
Resources						
Original Corrected	2nd Correction ☐		Resub	mitted \square		
Date Submitted: April 5, 2018	Date Resubmitted	:				
Submitted By: Division of Human Resources						
Fiscal Note Attached	Legal Note Attached □					
Prepared By: Robert J. Riedl	Signature:					
WHEREAS, Kenosha County has engaged HR Value Partners to evaluate and make recommendations for the improved performance and efficiency of the Kenosha County Division of Human Resources; and WHEREAS, HR Value Partners has recommended a reorganization which includes two HR generalists be added to the Human Resources Staff, and						
WHEREAS , the Finance/Administration Committee has considered recommendations of HR Value Partners;					the	
NOW, THEREFORE, BE IT RESOLVED, that the Kenosha County Board of Supervisors adopts the HR Value Partners Human Resources reorganization proposal (attached hereto) and						
BE IT FURTHER RESOLVED , that the administration is instructed and authorized to take those steps necessary to carry out the intent of this resolution and implement the HR Value Partners Human Resources reorganization proposal.						
Finance/Administration Committee:	<u> </u>	\ <u>ye</u>	<u>No</u>	<u>Abstain</u>		
Terry Rose, Chairman	[]				
•						
Ron Frederick, Vice Chairman	[

	e.		
Jeff Gentz			
Ed Kubicki	<u> </u>		
Rick Dodge			
-			

Greg Retzlaff

Page 2 - Resolution Regarding the Reorganization of the Division of Human Resources



Kenosha County

HR Future State

April 5, 2018

Table of Contents



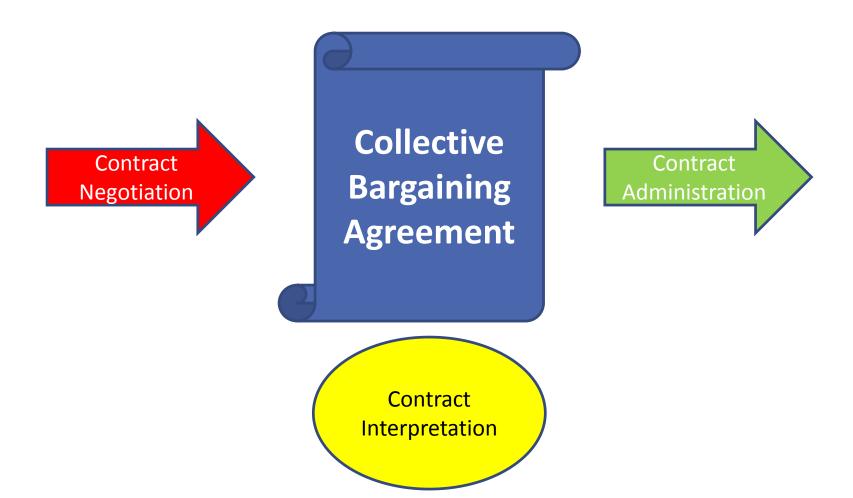
Section	Section Title	Slide No.
1	Review of Current State	
2	County Leadership Feedback	
3	HR Structure	
4	Summary and Commitment	
5	Questions/Comments	



Review of Current State

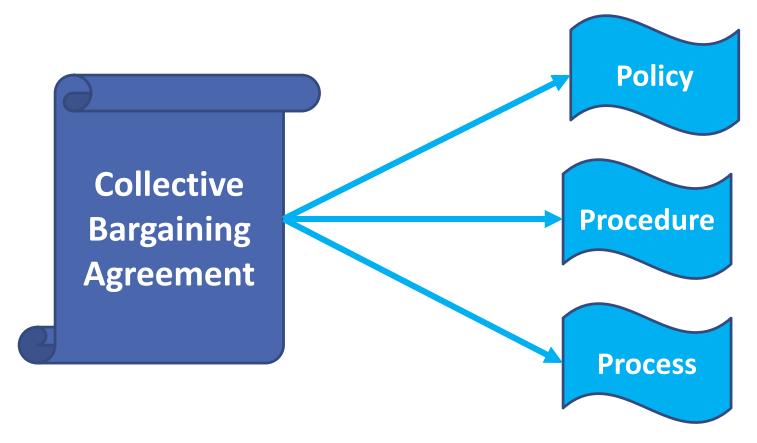
Primary HR Concerns, Pre Act 10





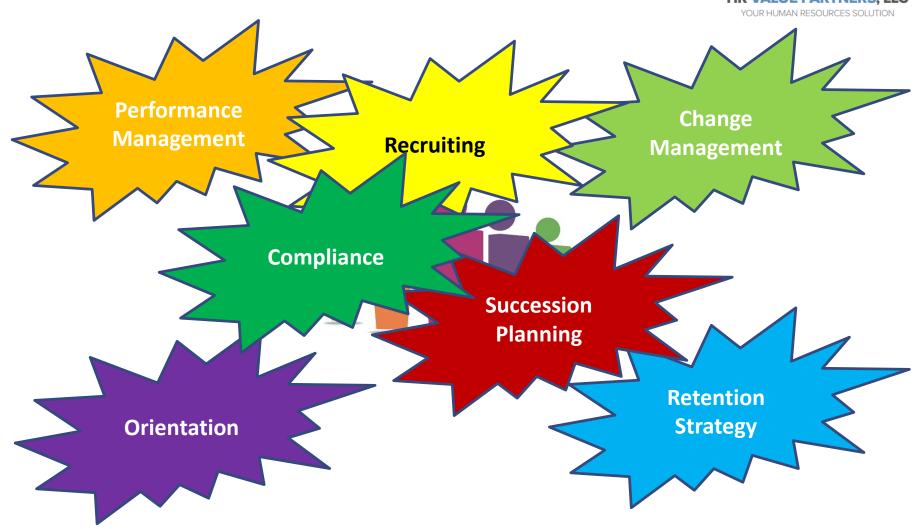
Act 10





Current State







County Leadership Feedback

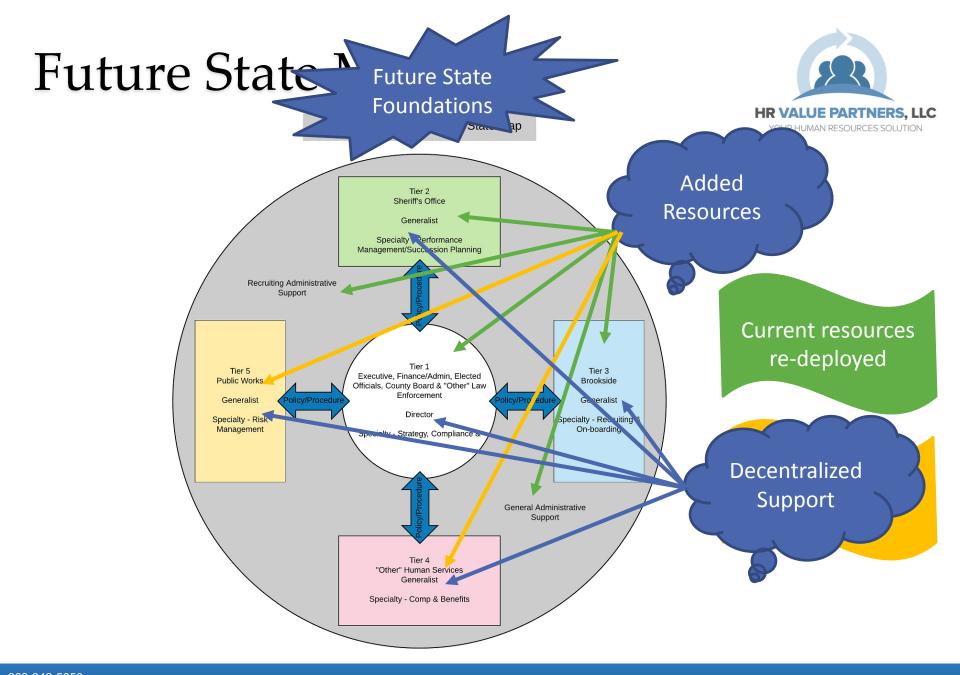
Leadership Feedback



- HR gets high marks for responding when called upon
- The future of the county requires HR to be more proactive
- Particularly with regard to:
 - Attracting talent (Employer of Choice)
 - Consistent employee experience
 - Onboarding/Orientation
 - Performance management
 - Staffing recommendations
 - > Etc.
- Leadership recognizes that the current structure and staffing level simply will not support this



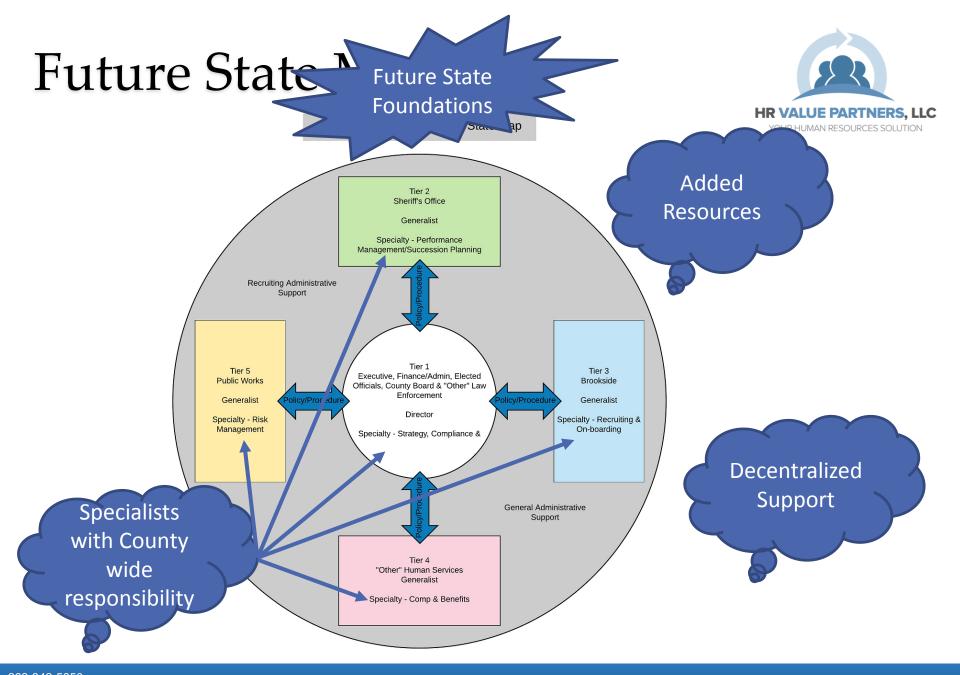
HR Structure



Decentralized Support



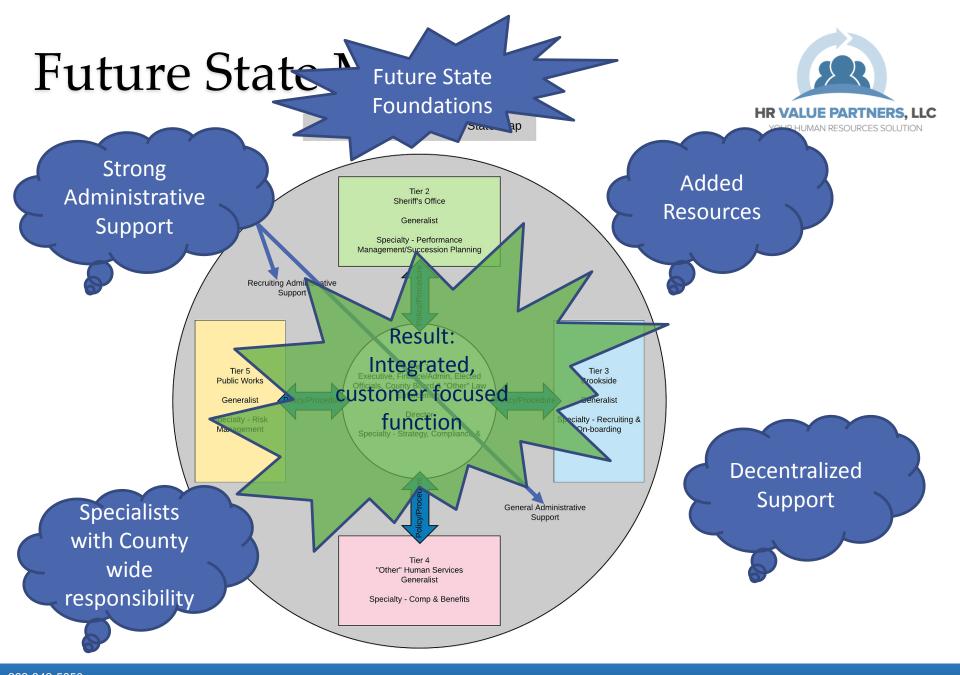
- Each tier has unique challenges/needs
- Matrix reporting structure (solid line to HRD, dotted line to Tier leadership)
- Each generalist charged with
 - Representing needs of their tier to the central HR function
 - Handling all aspects of HR for their tier (recruiting, onboarding/orientation, performance management, disciplinary action, comp/benefits, etc.)



Future State Foundations



- Specialists with a County wide focus
 - Each generalist will have an area of specialty which they will champion County wide
 - Strategy, Compliance
 - Performance Management & Succession Planning
 - Recruiting & Onboarding
 - Compensation & Benefits
 - Loss Prevention/Risk Management
 - Specialist works with all generalists to develop policies/procedures which reflect needs of every tier





Questions/Feedback



Thank you