



# Comprehensive Economic Development Strategy (CEDS) for Southeastern Wisconsin: 2021-2025

Kenosha County Planning, Development,  
and Extension Education Committee  
July 14, 2021

# What is the CEDS?



- Public/private sector collaboration to develop a strategy-driven plan for regional economic development
- Prepared by M7 and SEWRPC with input from Regional Economic Partnership (REP) and other stakeholders
- 2021-2025 CEDS will supplant the currently adopted 2015-2020 CEDS

# ●●●●● Why Prepare a CEDS?

- EDA requires a CEDS to be updated every five years
- Adoption ensures that County and local governments with economically distressed areas remain eligible for EDA grants
  - EDA programs provide funding for infrastructure projects, revolving loan funds, and other business assistance programs
- Joint/regional planning efforts viewed favorably by other Federal agencies when reviewing proposed projects and grant requests
- An adopted CEDS enables potential future designation of the Region as an Economic Development District (EDD)

# Distressed Areas/Opportunity Zones

➤ EDA grants are intended to increase job opportunities and incomes in counties with census tracts that meet EDA's "economic distress" criteria:

- Unemployment rate at least 1% over U.S. average, and/or per capita income 80% or less than U.S. average
- 221 distressed areas in the Region (18 in Kenosha County)

➤ Opportunity Zones


- 46 in the Region (3 in Kenosha County)

## opportunity zones

 census tracts identified as opportunity zones in 2018

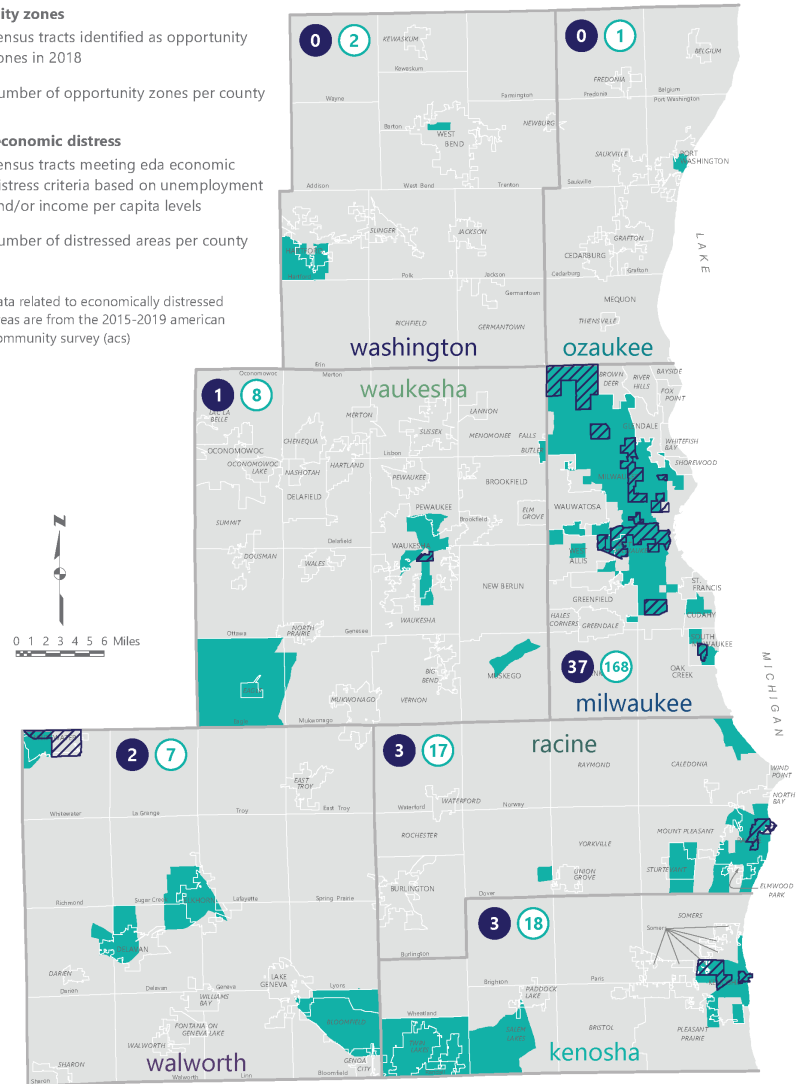
 number of opportunity zones per county

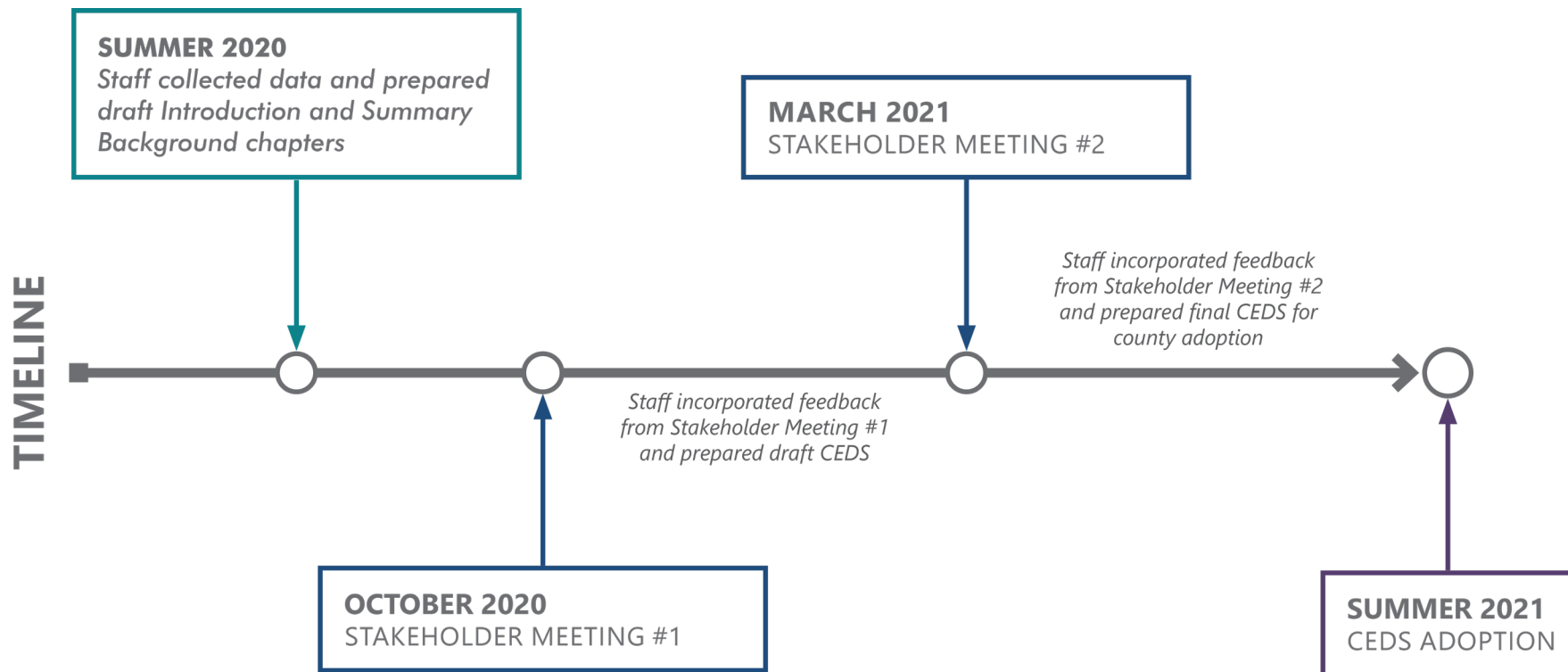
## areas of economic distress

 census tracts meeting eda economic distress criteria based on unemployment and/or income per capita levels

 number of distressed areas per county

note: data related to economically distressed areas are from the 2015-2019 american community survey (acs)







# Summary Background

- Inventory of current conditions, historical trends, and future projections affecting the Region's economy
- Informed the CEDS Action Plan
- Identified existing racial disparities within the Region
- Identified vulnerabilities to Region's economic resilience (ability to prevent, withstand, and recover from major disruptions)



# ●●●●● Summary Background Key Findings 7

- Slow Growth Region
- Aging Population
- Affordable Housing Shortage
- Racial/Ethnic Disparities
- Strong Educational Institutions
- Important Natural, Cultural, and Park Assets
- Broadband Access Issues
- Transportation Challenges
- Key Industry Clusters
- Innovation/Entrepreneurship Opportunities

# ●●●●● SWOT Analysis

## ➤ Key Strengths

- Leading manufacturing region
- Industry Clusters

## ➤ Key Weaknesses

- Racial disparities
- Policy differences

## ➤ Key Opportunities

- Technological transformation in manufacturing
- Improve entrepreneurial climate

## ➤ Key Threats

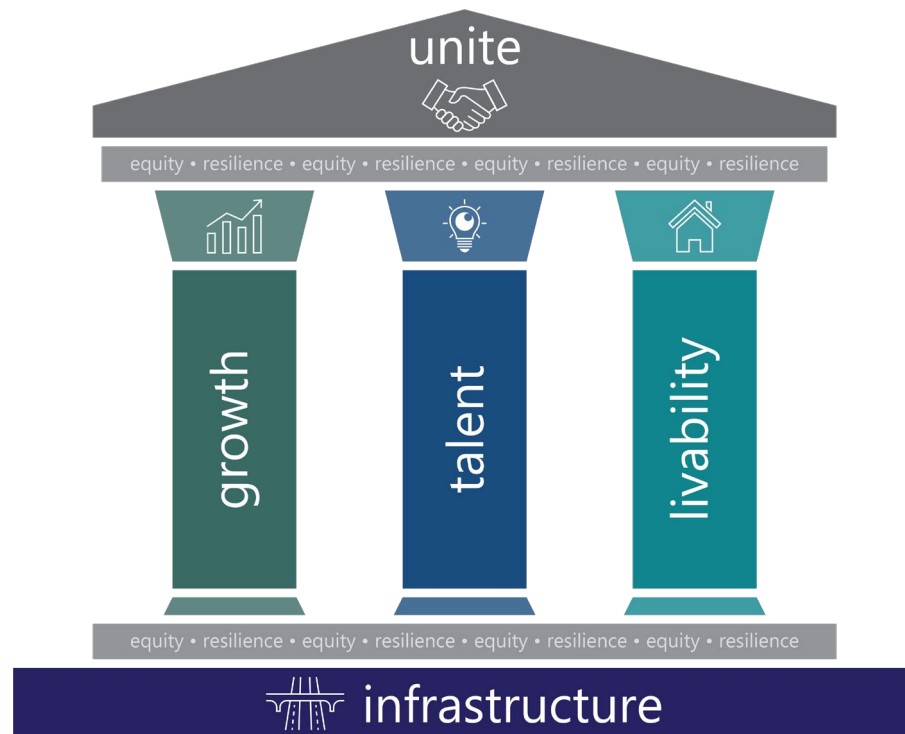
- Aging population/workforce
- Talent shortage and skills mismatch





# ●●●●● Strategic Framework/Action Plan

- Informed by Summary Background, SWOT analysis, and stakeholder input
- Heavily influenced by MMAC/M7 *Prosperity 2025* campaign
- Vision: *"to be a globally competitive region that fosters innovation, collaboration, sustainable prosperity, and a high quality of life for all"*
- Goals, strategies, and actions
- Equity and resilience addressed through multiple strategies and actions



- Resilience = *“ability to prevent, withstand, and quickly recover from major disruptions to the economic base and adapt to changing internal or external economic conditions”*
- CEDS Action Plan seeks to:
  - Bolster economic diversity
  - Enhance the ability of industries and workforce to adapt to technological shifts
  - Promote attractive and sustainable development
  - Ensure reliable and durable infrastructure that meets future needs
  - Enable active and regular communication among stakeholders
- Addressing COVID-19 pandemic impacts is a top priority



- Equitable access to economic opportunity is essential to a prosperous, resilient regional economy
- Southeastern Wisconsin has some of the greatest racial and geographic disparities in the nation
- Pandemic has intensified these disparities
- For the Region to succeed, we must address the socioeconomic inequities faced by people of color

# ●●●●● Goal 1 – Unity

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*Unite the Region  
around a  
comprehensive,  
equitable, and ongoing  
economic development  
agenda built on the  
pillars of Growth,  
Talent, and Livability*

- Enhance regional **cooperation and collaboration**
- Develop a process to **analyze the economy** and adapt to evolving conditions
- Support **policy and processes** that will improve the Region's competitive standing
- Align economic development agendas under a mindset that **victories for equity are victories for everyone**

## ●●●●● Goal 2 – Growth

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*Grow, expand, and  
attract businesses*

- Create a comprehensive **growth strategy**
- Leverage assets to facilitate **corporate retention, expansion, and attraction**
- Develop **crosscutting technology disciplines** critical to our Region's economic success
- Build on the Region's strength as a **leading manufacturing center** and international supply chain anchor
- Capitalize on specific **industry clusters** that offer competitive advantages
- Foster a dynamic, richly networked **innovation and entrepreneurship ecosystem**
- Increase the **export capacity** of firms, focusing on small- and medium-sized enterprises





*Ensure a qualified workforce that meets the future needs of employers*

- Match the skills of the **Current Workforce** with the needs of employers
- Actively align the **Educational Pipeline** with the needs of employers
- Foster greater employment of the **Untapped Potential** talent pool
- Attract **Out of Market** talent, including remote workers
- Position Southeastern Wisconsin as a **region of choice** for diverse talent
- Align **workforce development** with growth opportunities in targeted clusters

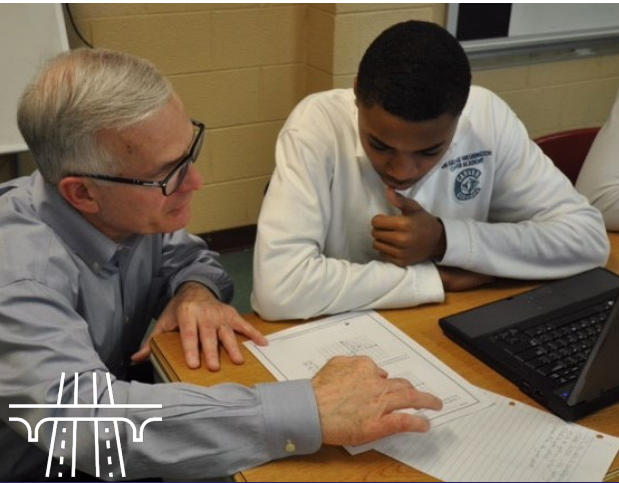
# ●●●●● Goal 4 – Livability

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*Enhance the Region's  
quality of life and  
attractiveness to  
businesses, residents,  
workers, and visitors*

- Support **sustainable development** that balances growth and quality of life
- Make the Region **attractive to residents, businesses, workers, and visitors**
- Support policies that seek to **remedy racial and economic segregation** and address long-standing disparities



*Modernize regional infrastructure to enhance efficiency, cost-effectiveness, and connectivity*

- Evolve to a **financially and environmentally sustainable transportation system**
- Ensure the efficient, cost-effective provision of **public infrastructure and services**
- Connect **underserved populations** to economic and employment opportunities
- Expand **broadband speed, availability, and access**

- Performance Measures
- EDA Investment Priorities
- Economic Development Projects
  - Page 95 of CEDS includes projects in Kenosha County



location	project information	strategies
business park		
City of Kenosha	<b>Business Park Development</b> – Development of new business parks on the west side of I-94	1.3, 2.2
City of Kenosha	<b>Kenosha Industrial Park Expansion</b> – Development of new 130-acre business park on the north side of the existing Kenosha Industrial Park	1.3, 2.2
Village of Bristol	<b>Bristol Business Park</b> – Development of new 167-acre business park on the west side of CTH U, south of CTH C	1.3, 2.2
Village of Bristol	<b>Bristol Business Park Expansion</b> – 100-acre expansion on the south side of the existing Bristol Industrial Park	1.3, 2.2
Village of Bristol	<b>Business Park Development (Janko)</b> – Development of new 150-acre business park on the west side of CTH U, north of CTH Q	1.3, 2.2
Villages of Bristol and Pleasant Prairie	<b>Prairie Highlands Bristol/Prairie Highlands Pleasant Prairie</b> – Development of 460-acre site by HSA Development; two speculative buildings under way in Bristol and projects in Pleasant Prairie include Nexus Pharmaceuticals, Aurora Surgical Center, and Haribo Manufacturing Facility	1.3, 2.2, 2.5
Village of Paddock Lake	<b>Countryside Commerce Center</b> – Development of new 64-acre business park on the west side of STH 83, south of STH 50	1.3, 2.2

## Final Draft

- Work with each county's REP member to achieve county board adoption

## CEDS Submission

- After all counties adopt, SEWRPC will consider adoption and submit final draft to EDA



# Thank You

[sewrpc.org/CEDS](http://sewrpc.org/CEDS)

[choosemilwaukee.com](http://choosemilwaukee.com)

[MKE7.com](http://MKE7.com)

